

Report No. 2 of the Commissioner of Finance was adopted, without amendment, by the Council of The Regional Municipality of York at its meeting held on December 15, 2016.

2017 to 2018 Regional Budget

Report of the Commissioner of Finance dated December 14, 2016 recommending adoption of the following recommendations:

1. Approve the operating and capital budgets as follows:
 - a. The 2017 operating budget and the 2018 operating outlook tabled on November 17, 2016, as summarized in Attachment 1
 - b. The 2017 capital expenditures and Capital Spending Authority by project, as detailed in the 2017 to 2018 Budget book tabled on November 17, 2016
 - c. The 2017 capital expenditures and Capital Spending Authority by program group, as summarized in Attachment 2, and the authority to reallocate funding between projects in a program group as detailed in this report
2. Approve debt authority and reserve items as follows:
 - a. Incremental debt authority of \$214,090,709 required for the 2017 Capital Spending Authority as specified in Column (B) of Attachment 3
 - b. Total debt authority for capital projects up to the amounts specified in Column (C) of Attachment 3 in accordance with the Capital Financing and Debt Policy
 - c. Approve the contribution of \$142,490,198 to the Sinking Fund Reserve for the purpose of meeting the Region's 2017 sinking fund obligations
 - d. Authorise the funding of capital projects that have been previously approved for debt financing from reserves where there are sufficient funds available and, in the opinion of the Treasurer, it is prudent to do so

3. Endorse the reconciliation of the 2017 to 2018 Budget to the full accrual basis of accounting, as required under Ontario Regulation 284/09, which is included in the Accrual Budget Presentation section of the 2017 to 2018 Budget book tabled on November 17, 2016.
4. Authorize the Commissioner of Finance and Regional Treasurer to make any necessary adjustments within the total approved budget to reflect organizational changes and any other reallocation of costs.
5. Fund the unbudgeted sick leave payouts for York Regional Police in early 2017 up to an amount of \$2,273,293 from inter-reserve borrowing.

Report dated December 14, 2016 from the Commissioner of Finance now follows:

1. Recommendations

It is recommended that Council:

1. Approve the operating and capital budgets as follows:
 - a. The 2017 operating budget and the 2018 operating outlook tabled on November 17, 2016, as summarized in Attachment 1
 - b. The 2017 capital expenditures and Capital Spending Authority by project, as detailed in the 2017 to 2018 Budget book tabled on November 17, 2016
 - c. The 2017 capital expenditures and Capital Spending Authority by program group, as summarized in Attachment 2, and the authority to reallocate funding between projects in a program group as detailed in this report
2. Approve debt authority and reserve items as follows:
 - a. Incremental debt authority of \$214,090,709 required for the 2017 Capital Spending Authority as specified in Column (B) of Attachment 3
 - b. Total debt authority for capital projects up to the amounts specified in Column (C) of Attachment 3 in accordance with the Capital Financing and Debt Policy

- c. Approve the contribution of \$142,490,198 to the Sinking Fund Reserve for the purpose of meeting the Region's 2017 sinking fund obligations
 - d. Authorise the funding of capital projects that have been previously approved for debt financing from reserves where there are sufficient funds available and, in the opinion of the Treasurer, it is prudent to do so
3. Endorse the reconciliation of the 2017 to 2018 Budget to the full accrual basis of accounting, as required under Ontario Regulation 284/09, which is included in the Accrual Budget Presentation section of the 2017 to 2018 Budget book tabled on November 17, 2016.
4. Authorize the Commissioner of Finance and Regional Treasurer to make any necessary adjustments within the total approved budget to reflect organizational changes and any other reallocation of costs.
5. Fund the unbudgeted sick leave payouts for York Regional Police in early 2017 up to an amount of \$2,273,293 from inter-reserve borrowing.

2. Purpose

This report seeks Council's approval of the Region's operating and capital budgets. For the operating budget, approval is being sought for 2017 expenditures and funding sources, and an outlook for 2018. For capital, Council is being asked to approve annual capital spending in 2017 and 2017 Capital Spending Authority to authorize expenditures for multi-year spending commitments, along with the related funding sources, including the debt authority required for these projects.

This report responds to Ontario Regulation 284/09, which requires the Region to reconcile the budget with the full accrual basis of accounting.

Finally, this report also seeks approval of administrative recommendations in response to specific requirements within the budget for York Regional Police sick leave payouts.

3. Background and Previous Council Direction

The 2017 to 2018 Budget was developed over the past several months

The Region’s budget was developed over the past several months, with the timeline for budget development and approval as follows:

- Departmental submissions – August 2016
- Treasurer and CAO reviews – September/October 2016
- Draft 2017 to 2018 Budget tabled at Council – November 17, 2016
- Committee of the Whole reviews – December 2016

Council approved an outlook for 2017 and 2018 as part of the 2016 multi-year budget

The 2016 to 2018 Budget was approved by Council on December 17, 2015. This was the second year of the Region’s multi-year budget that spans the full term of Council. As part of the 2016 to 2018 Budget, Council approved an outlook for 2017 and 2018 that included tax levy increases of 2.69% in 2017 and 2.35% in 2018. The approved outlook formed the basis of the 2017 budget process. Consistent with the multi-year budget process, Council will be asked to approve an annual budget and outlook every year, as shown in Table 1.

**Table 1
Annual Budget Approval**

Budget Year to be Approved	Years of Approved Outlook
2015	3
2016	2
2017	1
2018	0

The proposed 2017-2018 tax levy increases have been revised from the previously approved outlook

The 2017 to 2018 Budget recommends tax levy increases of 2.87% in 2017 and 2.65% in 2018. These increases have been revised from the approved outlooks of 2.69% and 2.35% included in the 2016-2018 Budget, due to higher than

anticipated staffing needs for York Regional Police and lower than anticipated assessment growth revenue.

Committee of the Whole reviewed the proposed budget

After the tabling of the budget on November 17, Committee of the Whole reviewed the budget for each business area. During the review process, the Committee recommended that the budget as tabled for all departments/agencies be consolidated by the Treasurer for consideration by Council on December 15, 2016.

4. Analysis and Implications

Operating and Capital Budget

The budget responds to service needs in all of the Region's communities

The budget supports a wide range of services for York Region residents and businesses. In addition to maintaining existing services, the budget provides funding for new initiatives in 2017, including:

- Expanding the Rent Supplement Program to support housing stability for low and moderate income families and individuals
- Enhanced YRT/VIVA communications, customer service and system efficiency through innovative technology such as WiFi at the Richmond Hill Terminal and transit mobile apps
- 43 additional York Regional Police staff to meet the needs of a larger population, with further funding to support the accelerated hiring of new officers to prepare for the impact of anticipated retirements
- Continuing to implement the SM4RT Living Plan, focused on the 4 Rs (reduce, reuse, recycle and recover)
- Improved real time monitoring, coordination and response times related to road disruptions, traffic congestion, and road closures through installing traffic cameras and upgrading traffic signal controllers
- 16 new Paramedic Services staff to support Regional growth

- More investment in water and wastewater to support growth and renew existing assets
- Completion of Spadina subway extension from Downsview station to Vaughan Metropolitan Centre, including opening of three stations: Pioneer Village, Highway 407 and Vaughan Metropolitan Centre

The use of capital program groups improves capital delivery

The budget seeks approval of the 2017 single-year capital expenditures and 2017 Capital Spending Authority. Capital Spending Authority (CSA) is the authority from Council to commit funding to a capital project. The authority may span several years for large multi-year projects.

In addition to individual capital projects, program groups that combine individual projects with similar business needs have been identified.

As in previous years, approval is sought to provide the ability to reallocate funding between projects in a program group, subject to the following conditions:

- No increase in the total cost of the program group's 2017 and ten-year capital plan totals
- No increase in the 2017 Capital Spending Authority for the program group
- The reallocation is between projects with similar funding sources

This additional flexibility will enable departments to better manage variations in project timing and deliver a higher proportion of the capital plan.

Attachment 2 summarizes the 2017 single-year capital expenditures and the 2017 Capital Spending Authority by program group. Details on the individual projects that make up the program groups are included in the 2017 to 2018 Budget book tabled with Council, in the appendix entitled "Capital Budget Reports" (pages 221 to 348).

Debt Authority and Reserves

Incremental debt authority of \$214.1 million is required for capital projects with 2017 Capital Spending Authority

The total debt authority required for capital expenditures identified as part of 2017 Capital Spending Authority is shown by project number on Attachment 3. Of the \$1.21 billion of debt authority that is being requested, approximately \$991 million was previously approved in 2016, leaving an incremental requirement of \$214.1 million.

Total debt authority being sought may exceed the actual debt ultimately required

The total amount of debt that Council is being asked to approve includes an increment over and above the debt that is being projected in the 2017 Budget, as a risk mitigating feature. This is done principally to provide debt flexibility so that approved capital projects can continue if anticipated funding is not available as soon as expected.

This practice also allows staff to optimize the use of the DC reserve by shifting available reserve funding to those projects ready to proceed rather than committing the reserves to a specific project that may be delayed or not as active in a particular year. Any excess debt authority will be cancelled once it is no longer needed as part of the following year's budget.

\$142.5 million has been included in the 2017 Budget to meet the Sinking Fund contribution requirements for York Region

Section 424(4) of the Municipal Act requires that the Treasurer advise Council each year of the amount that must be raised for sinking fund purposes.

The Region finances with term debentures that have sinking fund features, as this type of debt is generally required to attract large investors. For each new term debenture issue, a sinking fund is established, with a fixed amount contributed each year until the maturity date of the debenture. The sum of the annual contributions, together with the interest earned on those contributions, is used to repay the debenture at maturity.

The 2017 sinking fund contributions required for debt issued by York Region are shown in Table 2. Of the total amount shown, the Region must raise \$142.5 million for debt issued for its own capital projects. The balance will be for debt issued on behalf of local municipalities, which they will raise through their own budgets.

Table 2
2017 Sinking Fund Contribution Requirements

	\$
City of Vaughan	1,175,096
Township of King	2,373,655
Town of Newmarket	<u>401,609</u>
Subtotal	3,950,360
York Region	<u>142,490,198</u>
Total Contribution Requirements	146,440,558

The sinking fund contributions are part of the debt repayment expenditures included in the 2017 to 2018 Budget.

Ontario Regulation 284/09 requires additional reporting on specific expenses if they have been excluded from the budget

In addition to presenting the results of the Committee of the Whole reviews, this report also responds to an additional requirement under Ontario Regulation 284/09. While preparing budgets on an accrual accounting basis is not required, Ontario Regulation 284/09 requires municipalities to report on whether they are budgeting for amortization expenses, post-employment benefit expenses and solid waste landfill closure and post-closure expenses. The regulation also requires that this report be prepared prior to adopting the budget for that year.

The full accrual budget reconciliation was included in the Accrual Budget Presentation section of the 2017 to 2018 Budget book tabled on November 17, 2016 (pages 23 to 30).

The budget is informed by Council-approved strategies and plans

The 2017 to 2018 Budget reflects the directions and strategies set out in Vision 2051, the York Region Official Plan, the 2017 Regional Fiscal Strategy and the approved 2016 to 2021 Water and Wastewater Rates. The budget also supports the strategic objectives outlined in the 2015 to 2019 Strategic Plan.

The recently approved Water and Wastewater Master Plan and Transportation Master Plan will provide input into the upcoming 2017 development charge bylaw update and more fully inform the 2018 capital budget. Full implementation of the Transportation Master Plan will require new revenue sources and enduring funding commitments from the federal and provincial governments.

5. Financial Considerations

Committee of the Whole has recommended the 2017 to 2018 operating budget as tabled

The 2017 to 2018 Budget was recommended by Committee as tabled. The operating budget proposes a tax levy increase of 2.87% in 2017 with an outlook of 2.65% in 2018, as summarized in Attachment 1 and detailed in the 2017 to 2018 Budget book tabled on November 17, 2016.

The capital budget includes \$942 million of spending in 2017 and multi-year capital spending authority of \$2.6 billion, as summarized in Attachment 2 and detailed in the 2017 to 2018 Budget book tabled on November 17, 2016.

Authority is requested for the Region to fund unbudgeted York Regional Police early sick leave payouts during 2017

York Regional Police ratified their collective agreements in August 2016. The contract provided staff with the option of taking an early payout from their sick leave banks in February 2017. Previously, Council approved early payouts of \$8.9 million for 2013, \$7.3 million in 2014 and \$13.3 million in 2015, to be funded from the Sick Leave Reserve for police staff.

The 2015 payment resulted in a draw beyond the reserve balance resulting in inter-reserve lending to York Regional Police at an interest rate equal to what the Region earns on its general reserve. Contributions of \$1.5 million per year to the Sick Leave Reserve for police staff were established in the 2011 police budget. These annual allocations will be used to repay inter-reserve borrowing.

York Regional Police are requesting that a \$2,273,293 draw from the Sick Leave Reserve for 2017 sick leave payouts be funded in the same manner as the 2015 reserve draw (i.e., by inter-reserve lending).

6. Local Municipal Impact

The Region provides essential services and capital infrastructure for residents and businesses in all local municipalities within York Region. The 2017 to 2018 Budget endeavours to meet growing demands for service with reasonable tax levy requirements and sustainable multi-year capital investment.

7. Conclusion

This report provides the results of budget review by Committee of the Whole and related recommendations regarding the 2017 to 2018 Budget. The budget is summarized in this report and Council's approval is recommended.

2017 to 2018 Regional Budget

For more information on this report, please contact Kelly Strueby, Director, Office of the Budget, at 1-877-464-9675 ext. 71611.

The Senior Management Group has reviewed this report. December 14, 2016

Attachments (3)

7170530

Accessible formats or communication supports are available upon request

Consolidated Tax Levy Summary

(in \$000s)	2016 Budget		2017 Proposed		% Change	2018 Outlook		% Change
	Gross	Net	Gross	Net	Net	Gross	Net	Net
Transportation Services								
York Region Transit/Viva	184,319	96,311	188,121	96,722	0.43%	193,390	98,639	1.98%
Contribution to Pay-As-You-Go Capital	9,100	9,100	9,100	9,100	-	9,100	9,100	-
Roads & Traffic	77,980	51,728	92,652	54,316	5.00%	97,254	56,557	4.12%
Contribution to Pay-As-You-Go Capital	32,185	32,185	29,185	29,185	(9.32%)	29,185	29,185	-
Transportation Program Support	16,071	16,056	17,977	17,917	11.59%	18,786	18,716	4.46%
Sub Total	319,655	205,380	337,035	207,241	0.91%	347,715	212,196	2.39%
Environmental Services								
Waste Management	62,636	42,543	64,674	43,813	2.99%	67,566	45,413	3.65%
Water & Wastewater Services	470,639	-	488,965	-	-	509,311	-	-
Natural Heritage & Forestry	7,834	6,804	8,351	7,271	6.86%	8,376	7,296	0.35%
Contribution to Pay-As-You-Go Capital	1,210	1,210	967	967	(20.08%)	818	818	(15.41%)
Energy Management	624	544	895	740	36.04%	963	755	2.09%
Sub Total	542,943	51,101	563,851	52,791	3.31%	587,034	54,282	2.82%
Community & Health Services								
Employment & Financial Support	98,132	17,367	99,939	17,752	2.22%	101,548	18,378	3.52%
Integrated Children's Services	115,041	15,191	116,505	15,361	1.12%	116,920	15,729	2.40%
Housing Services	76,831	47,438	82,231	48,168	1.54%	80,477	48,941	1.61%
Public Health	62,107	13,819	62,574	14,896	7.80%	64,395	15,899	6.73%
Paramedic Services	71,963	33,365	75,783	35,100	5.20%	79,186	36,877	5.07%
Seniors Services	33,332	12,403	33,576	12,449	0.37%	34,123	12,711	2.11%
Strategies & Partnerships	14,446	14,197	14,564	14,374	1.25%	14,968	14,968	4.13%
Business Operations & Quality Assurance	18,672	18,672	18,719	18,719	0.25%	19,130	19,130	2.19%
Sub Total	490,524	172,452	503,892	176,819	2.53%	510,745	182,633	3.29%
Corporate Management								
Chair & Council	2,312	2,312	2,352	2,352	1.73%	2,392	2,392	1.73%
Office of the C.A.O.	5,944	5,605	6,075	5,733	2.30%	6,347	6,004	4.72%
Legal Services	6,087	5,683	6,313	5,903	3.86%	6,746	6,329	7.22%
Financial Management	17,616	15,731	17,920	16,191	2.92%	18,661	16,793	3.71%
Information Technology Services	19,748	19,748	21,231	21,231	7.51%	22,136	22,136	4.26%
Contribution to Pay-As-You-Go Capital	6,800	6,800	5,710	5,710	(16.03%)	5,446	5,446	(4.63%)
Communications, Information and Data	12,873	12,610	13,539	13,274	5.27%	14,472	14,204	7.00%
Human Resource Services	8,652	8,588	8,953	8,873	3.31%	9,276	9,196	3.65%
Planning and Economic Development	9,252	6,957	9,729	7,087	1.86%	9,923	7,281	2.74%
Property Services	5,065	4,116	5,184	4,395	6.77%	5,390	4,596	4.58%
Contribution to Pay-As-You-Go Capital	332	332	80	80	(75.90%)	80	80	-
Sub Total	94,680	88,483	97,085	90,829	2.65%	100,868	94,457	3.99%
Recovery from WWw (User Rate)		(5,407)		(6,014)	11.23%		(6,200)	3.08%
Total Regional Programs	1,447,802	512,008	1,501,864	521,665	1.89%	1,546,362	537,369	3.01%
Court Services	12,626	(742)	13,170	(2,384)	221.42%	13,357	(2,422)	1.61%
Financial Initiatives								
Fiscal Strategy	127,479	118,326	155,299	146,644	23.93%	171,191	162,436	10.77%
Non-Program and Financial Management	18,917	7,230	17,239	5,555	(23.17%)	14,839	4,246	(23.55%)
Sub Total	146,396	125,556	172,538	152,199	21.22%	186,031	166,682	9.52%
Boards & Authorities								
Conservation Authorities	5,703	5,703	5,948	5,948	4.29%	6,107	6,107	2.67%
Hospital Capital Funding	14,176	14,176	14,424	14,424	1.75%	14,660	14,660	1.63%
Property Assessment (MPAC)	18,729	18,729	18,673	18,673	(0.30%)	19,221	19,221	2.93%
GO Transit	2,500	-	2,500	-	-	2,500	-	-
Sub Total	41,109	38,609	41,546	39,046	1.13%	42,488	39,988	2.41%
York Region Rapid Transit Corporation	24,155	7,878	24,884	4,667	(40.76%)	31,535	4,441	(4.83%)
Total Operating Programs	1,672,088	683,310	1,754,001	715,192	4.67%	1,819,772	746,058	4.32%
Police Services	330,874	297,499	342,695	310,947	4.52%	358,093	324,081	4.22%
Total Operating Budget	2,002,961	980,809	2,096,696	1,026,140	4.62%	2,177,866	1,070,139	4.29%
Less Assessment Growth Revenue				(17,210)	(1.75%)		(16,760)	(1.63%)
Total After Assessment Growth	2,002,961	980,809	2,096,696	1,008,930	2.87%	2,177,866	1,053,379	2.65%

Summary of 2017 Multi-Year Capital Spending Authority by Program Group

(in \$000s)	Capital Spending Authority	Pay-As-You-Go Tax Levy	Debt Reduction Reserve	Asset Replacement Reserves	Program Specific Reserves*	Development Charge Reserves	Federal Gas Tax Reserves	Grants & Subsidies	Other Recoveries	Planned Debenture Proceeds
Program Groups as Summarized Below										
Transportation Services										
York Region Transit										
Rehabilitation and Replacement	59,879	9,100	-	50,524	100	-	-	155	-	-
Growth	177,766	-	39,377	-	-	30,112	108,277	-	-	-
York Region Transit Subtotal	237,645	9,100	39,377	50,524	100	30,112	108,277	155	-	-
Roads										
Rehabilitation and Replacement	22,808	10,008	4,475	4,048	-	1,635	-	-	150	2,492
Growth	448,226	48,583	24,760	-	-	235,756	2,665	-	63,845	72,617
Roads Subtotal	471,034	58,591	29,235	4,048	-	237,391	2,665	-	63,995	75,109
Transportation Services	708,679	67,691	68,612	54,572	100	267,503	110,942	155	63,995	75,109
Environmental Services										
Water										
Rehabilitation and Replacement	102,646	-	-	102,646	-	-	-	-	-	-
Growth	134,285	-	-	5,247	-	93,748	-	-	3,920	31,370
Water Subtotal	236,931	-	-	107,893	-	93,748	-	-	3,920	31,370
Wastewater										
Rehabilitation and Replacement	422,759	-	-	378,283	-	-	-	-	44,476	-
Growth	289,397	-	-	11,511	-	217,296	-	-	8,325	52,265
Wastewater Subtotal	712,156	-	-	389,794	-	217,296	-	-	52,801	52,265
Waste Management										
Rehabilitation and Replacement	4,069	-	-	-	4,069	-	-	-	-	-
Growth	14,428	-	-	-	14,428	-	-	-	-	-
Waste Management Subtotal	18,497	-	-	-	18,497	-	-	-	-	-
Natural Heritage and Forestry	2,072	1,347	-	-	-	725	-	-	-	-
Energy Management	4,260	-	-	-	4,260	-	-	-	-	-
Environmental Services	973,916	1,347	-	497,687	22,757	311,769	-	-	56,721	83,635
Community and Health Services										
Housing Services	119,954	-	-	-	52,749	15,136	-	33,194	-	18,875
Seniors Services	3,432	-	2,639	643	150	-	-	-	-	-
Paramedic Services	39,037	-	19,755	6,089	-	5,790	-	-	-	7,403
Community and Health Services	162,423	-	22,394	6,732	52,899	20,926	-	33,194	-	26,278
Information Technology Services	103,509	-	-	59,444	44,065	-	-	-	-	-
Corporate Services										
Property Services										
Rehabilitation and Replacement	5,930	-	-	412	5,518	-	-	-	-	-
Business Initiatives	210,102	-	204,098	-	6,004	-	-	-	-	-
Property Services Subtotal	216,032	-	204,098	412	11,522	-	-	-	-	-
Planning and Economic Development	1,458	146	-	-	-	1,312	-	-	-	-
Corporate Services	217,490	146	204,098	412	11,522	1,312	-	-	-	-
Approval by Individual Project as Detailed in the 2017 to 2018 Budget Book										
York Region Rapid Transit Corporation	442,420	-	3,438	-	6,414	91,602	73,505	138,242	12,010	117,209
York Regional Police	29,149	-	5,289	5,089	1,415	6,188	-	-	2,225	8,943
York Region	2,637,586	69,184	303,831	623,936	139,172	699,300	184,447	171,591	134,951	311,174

*Program Specific Reserves also includes the General Capital Reserve

Summary of 2017 Single-Year Capital Expenditures by Program Group

(in \$000s)	Capital Spending Authority	Pay-As-You-Go Tax Levy	Debt Reduction Reserve	Asset Replacement Reserves	Program Specific Reserves*	Development Charge Reserves	Federal Gas Tax Reserves	Grants & Subsidies	Other Recoveries	Planned Debenture Proceeds
Program Groups as Summarized Below										
Transportation Services										
York Region Transit										
Rehabilitation and Replacement Growth	20,879	9,100	-	11,524	100	-	-	155	-	-
	60,845	-	19,176	-	-	12,641	29,028	-	-	-
York Region Transit Subtotal	81,724	9,100	19,176	11,524	100	12,641	29,028	155	-	-
Roads										
Rehabilitation and Replacement Growth	21,408	9,080	4,475	4,048	-	1,238	-	-	75	2,492
	146,833	12,254	6,510	-	-	24,394	2,665	-	28,393	72,617
Roads Subtotal	168,241	21,334	10,985	4,048	-	25,632	2,665	-	28,468	75,109
Transportation Services	249,965	30,434	30,161	15,572	100	38,273	31,693	155	28,468	75,109
Environmental Services										
Water										
Rehabilitation and Replacement Growth	36,321	-	-	36,321	-	-	-	-	-	-
	41,481	-	-	3,247	-	2,944	-	-	3,920	31,370
Water Subtotal	77,801	-	-	39,568	-	2,944	-	-	3,920	31,370
Wastewater										
Rehabilitation and Replacement Growth	40,696	-	-	39,772	-	-	-	-	924	-
	65,436	-	-	7,739	-	509	-	-	4,924	52,264
Wastewater Subtotal	106,132	-	-	47,511	-	509	-	-	5,848	52,264
Waste Management										
Rehabilitation and Replacement Growth	3,354	-	-	-	3,354	-	-	-	-	-
	8,746	-	-	-	8,746	-	-	-	-	-
Waste Management Subtotal	12,100	-	-	-	12,100	-	-	-	-	-
Natural Heritage and Forestry	2,022	1,297	-	-	-	725	-	-	-	-
Energy Management	770	-	-	-	770	-	-	-	-	-
Environmental Services	198,825	1,297	-	87,079	12,870	4,178	-	-	9,768	83,634
Community and Health Services										
Housing Services	23,031	-	-	-	11,180	-	-	11,851	-	-
Seniors Services	3,432	-	2,639	643	150	-	-	-	-	-
Paramedic Services	24,058	-	12,911	3,538	-	206	-	-	-	7,403
Community and Health Services	50,521	-	15,550	4,181	11,330	206	-	11,851	-	7,403
Information Technology Services										
Information Technology Services	19,731	-	-	11,321	8,410	-	-	-	-	-
Corporate Services										
Property Services										
Rehabilitation and Replacement Business Initiatives	5,930	-	-	412	5,518	-	-	-	-	-
	82,793	-	76,789	-	6,004	-	-	-	-	-
Property Services Subtotal	88,723	-	76,789	412	11,522	-	-	-	-	-
Planning and Economic Development	1,458	146	-	-	-	1,312	-	-	-	-
Corporate Services	90,181	146	76,789	412	11,522	1,312	-	-	-	-
Approval by Individual Project as Detailed in the 2017 to 2018 Budget Book										
York Region Rapid Transit Corporation	310,413	-	3,438	-	4,802	58,464	41,005	85,485	10	117,209
York Regional Police	22,450	-	4,116	5,089	1,046	1,031	-	-	2,225	8,943
York Region	942,086	31,877	130,054	123,654	50,080	103,464	72,698	97,491	40,471	292,298

*Program Specific Reserves also includes the General Capital Reserve

**Incremental Debt Authority Requirements
Based on 2017 Capital Spending Authority
(\$000's)**

Business Unit	Project No.	Project Description	2016 Remaining Debt Authority (A)	2017 Incremental CSA Debt Authority (B)	Total 2017 Debt Authority ¹ (C)
Transportation and Community Planning					
York Region Transit					
	82150	Bus Terminals, Loops & Stops - Expansion	4,018	(1,311)	2,707
	81582	Transit Vehicle Garage - North	-	-	-
	81583	Transit Garage Southeast	26,143	(1,651)	24,492
	82155	Major Mackenzie West Terminal	-	8,000	8,000
	82157	Major Mackenzie East Parking Facility	5,000	(5,000)	-
	86119	Viva Network Expansion - TMS	-	4,178	4,178
	Sub Total York Region Transit		35,161	4,216	39,377
Roads					
	39920	Property Acquisition for Future Capital Projects	-	450	450
	39930	Bridge & Culvert Rehabilitation	675	364	1,039
	39960	Asset Renewal and Replacement	4,815	(340)	4,475
	39980	Various Road Improvements	-	990	990
	39999	Viva Network 2017 TE & ITS	-	193	193
	80101	King Road - Yonge Street to Bond Crescent	-	-	-
	80104	Keele Street and Lloydtown/Aurora Rd	346	342	688
	80116	Teston Rd and Pine Valley Dr - Jog Elimination	5,087	879	5,966
	80118	Capital Requirement for Roads Maintenance Yards	4,542	(1,432)	3,110
	80120	2nd Concession - Doane Road to Queensville Side Road	300	(300)	-
	80660	Ninth Line - N of Major Mackenzie Dr to Stouffville Main St	229	(229)	-
	80670	Bayview Ave - 19th Ave to Stouffville Rd	3,101	2,299	5,400
	80680	Bayview Ave - Elgin Mills Rd to 19th Ave	7,009	(4,624)	2,385
	80720	Markham Bypass - Major Mackenzie Dr to Hwy 48	-	-	-
	81010	King Road at Weston	-	-	-
	81020	King Road at Highway 27	-	2,730	2,730
	81030	Leslie Street at 19th Avenue	67	3,145	3,212
	81040	York Region Roads Operations Facility Strategy	-	-	-
	81045	Southwest Central Roads Maintenance Facilities	17,950	3,700	21,650
	81320	Major Mackenzie Dr - Hwy 27 to Pine Valley Dr	29,695	6,804	36,499
	81390	Bathurst St - North of Hwy 7 to Rutherford Rd	1,125	315	1,440
	81420	Bayview Avenue - Highway 7 to John Street	-	-	-
	81510	Keele St and 15th Sideroad	-	-	-
	81810	Hwy 50 - Hwy 7 to Rutherford Rd	941	(375)	566
	81915	Leslie Street - Elgin Mills Road to 1 km South of Stouffville Road	1,330	(556)	774
	81932	Viva Network Expansion Plan	589	1,519	2,108
	81944	Major Mackenzie Drive - Weston Road to Highway 400	864	(360)	504
	81952	Dufferin Street Langstaff Road to Major Mackenzie Drive	-	648	648
	81954	Kennedy Road - Highway 7 to Major Mackenzie Drive	261	400	661
	81964	Hwy 27 road widening at the CPR Bridge	990	(990)	-
	81968	Mid Block Crossing - Hwy 404 north of 16th Ave	5,250	1,988	7,238
	81969	Elgin Mills Rd - Yonge St to Bathurst St	4,482	885	5,367
	81972	Stouffville Rd - Bayview Ave to Hwy 404	54	(54)	-
	81974	Mid Block Crossing - Hwy404 North of Elgin Mills Rd	5,364	(5,364)	-
	81996	Bayview Avenue - Steeles Avenue to John Street	-	-	-
	82680	Hwy 404 Crossing north of Hwy 7	6,215	(2,007)	4,208
	82685	Highway 404 Northbound Off-Ramp Extension at Highway 7	8,216	(1,293)	6,923
	82690	Vaughan Metropolitan Centre-HWY400/HWY7 Interchange	-	-	-
	82740	Bayview Avenue - 16th Avenue to Major Mackenzie Drive	108	5,859	5,967
	82860	Bathurst St - Rutherford Rd to Major Mackenzie Dr	1,125	585	1,710
	83450	Major Mackenzie Drive - Hwy 50 to Canadian Pacific Railway	16,618	(15,358)	1,260
	83480	Transportation Master Plan Update	-	450	450
	83850	Highway 50 and Albion - Vaughan Road/Mayfield Road	-	1,036	1,036
	83870	Ninth Line and Elgin Mills Rd	-	-	-
	83880	Ninth Line and Major Mackenzie Dr	-	-	-
	83890	Hwy 50 - Rutherford Rd to Major Mackenzie Dr	-	4,117	4,117
	83900	Hwy 50 - Major Mackenzie Dr to Albion-Vaughan Rd	-	6,094	6,094
	84005	Stouffville Road - Yonge Street to Bayview Avenue	-	-	-
	84008	16th Avenue - McCowan Road to 9th Line	584	(19)	565
	84044	Construction of Roads related Capital Works within Viva/Next corridors	9,361	(9,361)	-
	84045	Lake to Lake Cycling Facilities	289	843	1,132
	84150	Bathurst St - Major Mackenzie Dr to Elgin Mills	1,305	405	1,710

**Incremental Debt Authority Requirements
Based on 2017 Capital Spending Authority
(\$000's)**

Business Unit	Project No.	Project Description	2016 Remaining Debt Authority (A)	2017 Incremental CSA Debt Authority (B)	Total 2017 Debt Authority ¹ (C)
	84180	Leslie St - Wellington St to St. John's	8,673	4,871	13,544
	84190	Leslie St - St John's Sdrd to Mulock Dr	5,118	(4,822)	296
	84200	Doane Road - Highway 404 to Yonge St	10,379	3,526	13,905
	84860	Bathurst Street and Davis Drive	95	3,100	3,195
	84950	Drainage System Program	-	-	-
	85110	Teston Rd from Dufferin St to Keele St	-	-	-
	85560	Rutherford Rd - Keele St to Dufferin St	3,343	(2,716)	627
	85570	Rutherford Rd - Jane St to Keele St	3,080	2,365	5,445
	85580	Rutherford Rd - Dufferin St to Bathurst St	-	5,040	5,040
	85590	Carville Rd - Bathurst St to Yonge St	-	-	-
	85600	16th Avenue - Yonge Street to Bayview Ave	209	(46)	163
	85620	2nd Concession - Green Lane to Doane Rd	4,664	(3,516)	1,148
	85650	Major Mackenzie Dr - CPR to Hwy 27	32,643	3,946	36,589
	85660	Major Mackenzie Dr - Pine Valley Dr to Weston Rd	3,789	(2,484)	1,305
	85690	Stouffville Rd - Warden Ave to Kennedy Rd	-	-	-
	85710	Yonge Street - Davis Drive to Green Lane	8,154	(1,090)	7,064
	85730	Jane St and Rutherford Rd	-	-	-
	85780	Ninth Line & Stouffville Rd Jog Elimination	-	-	-
	85790	Southeast Patrol Area Works Yard	29,277	(2,581)	26,696
	87320	Gibney Bridge - McCowan Road North of Queensville Sideroad	-	463	463
	95110	Bayview Avenue - Major Mackenzie Drive to 19th Avenue	-	-	-
	96020	Bathurst St - Green Lane West to Yonge St	3,653	(3,325)	328
	96770	Keele St - Steeles Ave to Hwy 7	2,400	12,707	15,107
	97000	Bayview Avenue - Highway 7 to 16th Avenue	108	3,663	3,771
	97010	Bloomington Rd - Yonge St to Bayview Ave	-	-	-
	97080	Bloomington Rd - Bayview Ave to Hwy 404	-	-	-
	97100	St John's Sdrd- Bayview Ave to Woodbine Ave	14,582	3,749	18,331
	97120	Stouffville Rd - Hwy 404 to Warden Ave	-	-	-
	97150	Leslie St - Bethesda Sdrd to Bloomington Rd	398	(398)	-
	98170	Hwy 7 - Rouge River to Verclaire Gate	-	-	-
	98180	Hwy 7 - Verclaire Gate to Sciberras Rd	2,201	4,891	7,092
	98320	Leslie St - Green Lane to Mount Albert Rd	-	-	-
	98330	Gamble Sdrd - Yonge St to Bathurst St	-	-	-
	98340	19th Ave - Yonge St to Bayview Ave	1,562	(212)	1,350
	98610	Teston Road - Weston Road to Jane Street	68	(68)	-
	98650	Major Mackenzie Drive - Donald Cousens Parkway to 9th Line	-	405	405
	98670	Warden Ave - 16th Ave to Major Mackenzie Dr	-	-	-
	98690	Bayview Ave - Stouffville Rd to Bloomington Rd	585	(270)	315
	99530	Bloomington Rd - Yonge St to Bathurst St	450	(450)	-
	99540	Langstaff Rd - Dufferin St to Keele St	77	157	234
	99780	McCowan Rd - 14th Ave to Bullock Dr	-	-	-
	99805	Langstaff Road - Weston Road to Jane Street	694	(460)	234
	99806	Langstaff Road - Jane Street to Keele Street	4,419	(3,231)	1,188
	99816	Teston Road - Keele Street to Dufferin Street	-	720	720
	Sub Total Roads		279,509	28,311	307,820
	Total Transportation & Community Planning		314,670	32,527	347,197
Environmental Services					
Water					
	70050	Leslie St. Watermain	617	(603)	14
	70120	Orchard Heights Pumping Station Upgrade	-	-	-
	71180	Queensville Elevated Tank No. 1	-	-	-
	72170	Georgina Water Supply-Keswick North Elevated Tank and Connecting Watermain to Woodbine Ave	-	-	-
	72200	Georgina Water Supply - Sutton Water Servicing	6,279	2,111	8,390
	72390	Water for Tomorrow Program	-	-	-
	72450	Aurora Elevated Tank (related to project 70050)	135	(120)	15
	72490	East Gwillimbury Water Meter Chambers	450	(450)	-
	72500	Infrastructure Stimulus Fund - Georgina Water Supply & Georgina Water Treatment Plant Phase 2	-	391	391
	72520	PD6 Nashville Road Watermain- Huntington to the Kleinburg Elevated Tank	-	-	-
	73160	Nobleton - Additional Water Supply and Watermain	-	-	-
	73580	Toronto Cost Shared Work - 2005 Water Supply Agreement	17,868	56,006	73,874

**Incremental Debt Authority Requirements
Based on 2017 Capital Spending Authority
(\$000's)**

Business Unit	Project No.	Project Description	2016 Remaining Debt Authority (A)	2017 Incremental CSA Debt Authority (B)	Total 2017 Debt Authority ¹ (C)
	73790	Peel Water Supply - Cost-Shared Work	43,326	(16,831)	26,495
	74210	PD6 Markham Bypass	-	-	-
	74220	Decommission Markham Pumping Station	-	-	-
	75390	West Vaughan Water Servicing	3,871	(850)	3,021
	75400	East Vaughan Pump Station	5,288	(5,220)	68
	75460	Yonge Street Watermain from Gladman to Green Lane	-	-	-
	75520	Stouffville Zone 2 Elevated Tank and Watermain	1,661	189	1,850
	75530	East Vaughan Water Servicing	750	2,121	2,871
	75600	Green Lane Leslie Street Newmarket Central Watermain	2,297	(2,297)	-
	75620	Richmond Hill (Pugsley) Pumping Station Capacity Upgrade	-	-	-
	75700	Water Servicing – Richmond Hill/Langstaff Gateway Provincial Urban Growth and Regional Centre	173	10	183
	75790	380 Bayview Operate, Maintain, Monitor Expansion	-	-	-
	75800	Water & Wastewater Vehicle Purchases	-	-	-
	75860	South Maple Reservoir Upgrade	720	(470)	250
	76120	Pressure District #7 Elgin Mills (Enford to Bayview)	-	-	-
	76300	N. Richmond Hill Elevated Tank (ET) No. 2 and Yonge, Vandorf, Bloomington, Bayview Watermain	-	-	-
	78360	Orchard Heights Reservoir Inlet Upgrade	-	1,330	1,330
	78500	Water General	-	-	-
	78510	Surface Water Treatment	-	-	-
	78511	Ground Water Treatment	-	-	-
	78512	Pumping Water	-	-	-
	78514	Storage Elevated Tank	-	-	-
	78516	Storage Reservoir	-	-	-
	78517	Meter Chamber Water	-	-	-
	78519	Transmission Main	-	-	-
	78540	Supervisory Control and Data Acquisition Communication Network Water	-	-	-
	78563	Technology Integration Water	-	-	-
	78564	Technology Development & Implementation Water	-	-	-
	78581	Water Asset Management	-	-	-
	Sub Total Water		83,435	35,317	118,752
Wastewater					
	70340	Aurora Sewage Equalization Tank	-	-	-
	70460	Weldrick Sewer Overflow Gate	-	795	795
	71220	Queensville/Holland Landing/Sharon York Durham Sewage System (YDSS) Connection	-	-	-
	72240	Keswick Water Pollution Control Plant (WPCP) Expansion	4,490	(4,468)	22
	72360	Duffin Creek Water Pollution Control Plant (WPCP) Outfall / Effluent Strategy	10,600	6,185	16,785
	72410	Temp Flow Control System on YDSS	-	-	-
	72530	Duffin Creek Stage 1 & 2 Upgrades	23,150	(8,562)	14,588
	72580	Inflow & Infiltration Reduction Implementation	-	-	-
	73170	King City - Additional Water Supply watermain	1,735	1,151	2,886
	73210	King City Elevate Tank	-	-	-
	73640	Inflow & Infiltration Reduction	4,457	10,135	14,592
	73720	York Durham Sewage System (YDSS) Duffin Creek Water Pollution Control Plant Phase 3 Expansion	-	18	18
	74030	York Durham Sewage System (YDSS) 16th Ave Trunk (Stone Mason-Woodbine)	508	(508)	-
	74040	York Durham Sewage System (YDSS) Southeast Collector	7,663	(355)	7,308
	74260	Kennedy Watermain Milliken to Major Mackenzie Drive	-	-	-
	74270	Upper York Sewage Solutions (Pre-Construction)	57,803	111,471	169,274
	75300	West Vaughan Sewage Servicing (Pre-Construction)	11,805	18,421	30,226
	75310	East Vaughan Trunk Sewer	98	6,306	6,404
	75320	Primary Trunk Sewer Study	-	-	-
	75330	Green Lane Sewer Diversion	-	-	-
	75360	Upper York YDSS Improvements	-	-	-
	75420	Pressure District #7 Maple Pumping Station Upgrade and Flowmeter	-	-	-
	75450	Glenway Reservoir Expansion	-	-	-
	75510	Second Concession Watermain	-	22	22
	75570	Existing Odour Control Facility Modification Work	-	-	-

**Incremental Debt Authority Requirements
Based on 2017 Capital Spending Authority
(\$000's)**

Business Unit	Project No.	Project Description	2016 Remaining Debt Authority (A)	2017 Incremental CSA Debt Authority (B)	Total 2017 Debt Authority ¹ (C)
	75650	Wastewater Servicing – Richmond Hill/Langstaff Gateway Provincial Urban Growth and Regional Centre	456	(114)	342
	75760	North Don Relief Sewer	-	-	-
	75810	Humber Pumping Station Electrical Upgrade	-	40	40
	78310	Nobleton Waster Wastewater Servicing	-	1,950	1,950
	78582	Wastewater Asset Management	2,987	(2,987)	-
	79740	Peel System Cost Shared Works	28,670	(20,729)	7,941
	79850	York Durham Sewage System (YDSS) Duffin Creek Minor Capital	-	-	-
	79890	York Durham Sewage System (YDSS)-Leslie Pumping Station Upgrade	1,010	4,590	5,600
	Sub Total Wastewater		155,432	123,361	278,793
	Waste Management		-	-	-
	71325	Energy From Waste Facility	-	-	-
	71335	Source Separated Organics Facility	-	-	-
	Sub Total Waste Management		-	-	-
	Total Environmental Services		238,867	158,678	397,545
	Community and Health Services				
	Paramedic Services				
	54420	Holland Landing EMS Station	2,227	1,232	3,459
	54490	Pefferlaw EMS Station	-	-	-
	54510	Maple EMS Station	2,665	766	3,431
	54580	South Woodbridge EMS Station	347	77	424
	54638	EMS Land Acquisition - Growth	1,746	3,229	4,975
	54639	EMS Land Acquisition - Rep	2,000	(400)	1,600
	54640	Newmarket Northwest EMS Station	3,863	164	4,027
	54645	Newmarket Southeast EMS Station	3,251	2,050	5,301
	54650	South Markham EMS Station	2,661	570	3,231
	54665	Oak Ridges Paramedic Response Station	1,839	611	2,450
	54675	Thornhill EMS Station	2,963	469	3,432
	Sub Total Emergency Medical Services		23,562	8,768	32,330
	Seniors Services				
	55282	Balconies Conversion - Maple Health Centre	1,000	-	1,000
	55286	Scheduling Software	699	100	799
	55291	Resident Tub Room	230	400	630
	55295	Fire Separation	-	145	145
	59415	Long-Term Care & Adult Day Centres - Moderization	-	-	-
	59455	Technology Upgrade	-	65	65
	Sub Total Long-Term Care		1,929	710	2,639
	Housing Services				
	67876	Unionville Redevelopment	24,547	(3,891)	20,656
	67916	Woodbridge Redevelopment	12,376	(5,298)	7,078
	67922	Richmond Hill Housing and Community Hub	392	(392)	-
	Sub Total Housing Services		37,315	(9,581)	27,734
	Total Community & Health Services		62,806	(103)	62,703
	Corporate Services				
	Property Services				
	14722	Master Accommodation Plan Implementation	-	-	-
	14733	Accommodation Master Plan Implementation	273	1,985	2,258
	14751	Energy Initiatives	-	-	-
	14780	Central Service Centre - Pre Construction	3,066	468	3,534
	14781	Annex Construction	196,918	-	196,918
	14855	Corporate Space Intensification Initiatives	1,388	-	1,388
	14858	CHS Capital Projects	628	(314)	314
	80119	Development Tracking System	1,314	(1,314)	-
	Total Corporate Services		203,587	825	204,412
	York Region Rapid Transit Corporation				
	90992	Bus Rapid Transit Facilities and Terminals	21,614	(2,915)	18,699
	90996	Spadina Subway Extension	68,866	86,294	155,160
	90999	Transport Upgrades & Initiatives	-	-	-
	Total York Region Rapid Transit Corporation		90,480	83,379	173,859

**Incremental Debt Authority Requirements
Based on 2017 Capital Spending Authority
(\$000's)**

Business Unit	Project No.	Project Description	2016 Remaining Debt Authority (A)	2017 Incremental CSA Debt Authority (B)	Total 2017 Debt Authority ¹ (C)
York Regional Police			-		
	29011	Business Intelligence	300	150	450
	29013	Central Services Building	-	-	-
	29020	#1 District Multi-Functional Facility	-	250	250
	29023	Specialized Equipment - Investigative Services	1,321	(452)	869
	29030	IT Infrastructure and Retention	-	1,023	1,023
	29031	#3 District - Marine Headquarters	7,800	-	7,800
	29032	Data Governance Retention Management	20	(20)	-
	29033	Renovations to Existing Facilities	-	252	252
	29038	Outfit 3rd Floor - 47 Don Hillock Drive Aurora	-	-	-
	29039	Employee Scheduling	-	190	190
	29040	Training Facility	5,599	116	5,715
	29041	Whitchurch-Stouffville Sub-Station	-	-	-
	29042	Radio System	-	-	-
	29043	Renovations #4 District	1,415	(1,415)	-
	29045	Land Bank Acquisition	-	775	775
	29046	Sub-Station Outlook	1,300	(200)	1,100
	29048	YRP Net Rewrite	-	115	115
	29050	Air Support	689	(689)	-
	29051	Community Safety Village Expansion & Renovations	-	850	850
Total York Regional Police			18,444	945	19,389
Corporate Initiatives			-		
	99997	Capital Contingency	62,160	(62,160)	-
Total Corporate Initiatives			62,160	(62,160)	-
Total York Region			991,014	214,091	1,205,105

Note 1: \$4.9M issued in Fall of 2016 to prefund Water and Wastewater projects will be deducted from Total 2017 Debt Authority. Projects prefunded include: 72200 Georgina Water Supply (GWS) - Sutton Water Servicing and 74040 York Durham Sewage System (YDSS) Southeast Collector