

B.3 The Municipal Role in Long Term Care

**Dan Buchanan,
Director Financial Policy,
The Ontario Association of Non-Profit Homes
and Services for Seniors (OANHSS)**

Presentation to the **YORK REGION SENIORS STRATEGY ADVISORY TASK FORCE**

Dan Buchanan, Director of Financial Policy
Ontario Association of Non-Profit Homes and Services for Seniors

February 24, 2016



Kingston June 6, 7, 8, 1922

Association of Managers
of the
Homes for Aged
and Infirm



Programme of
Fourth Annual Meeting

COURT HOUSE
KITCHENER, ONTARIO

June 26th, 27th and 28th, 1923

OANHSS Municipal Members

Allendale, Milton

Au Chateau, Sturgeon Falls

Belvedere Heights Home for the Aged, Parry Sound

Bobier Villa, Dutton

Bonnechere Manor, Renfrew

Brucelea Haven, Walkerton

Carleton Lodge, Ottawa

Cassellholme East Nipissing District Home for the Aged,
North Bay

Centre D'accueil Champlain, Vanier

Bendale Acres, Toronto

Carefree Lodge, Toronto

Castleview Wychwood Towers, Toronto

Cummer Lodge, Toronto

Fudger House, Toronto

Kipling Acres, Toronto

Lakeshore Lodge, Toronto

Seven Oaks, Toronto

True Davidson Acres, Toronto

Wesburn Manor, Toronto

Creek Way Village, Burlington

Dawson Court, Thunder Bay

Dearness Services, London

Deer Park Villa, Grimsby

Douglas H. Rapelje Lodge, Welland

Dufferin Oaks, Shelburne

Eastholme, Powassan

Elgin Manor, St. Thomas

Fairhaven, Peterborough

Fairmount Home, Glenburnie

Fairview Lodge, Whitby

Garry J. Armstrong Long Term Care Home, Ottawa

Gateway Haven, Wiarton

Georgian Village, Penetanguishene

Gilmore Lodge, Fort Erie

Glen Stor Dun Lodge, Cornwall

Golden Manor, Timmins

Golden Plough Lodge, Cobourg

Grandview Lodge, Dunnville

Grandview Lodge, Thunder Bay

H.J. McFarland Memorial Home, Picton

Hastings Centennial Manor Long Term Care Facility,
Bancroft

Hastings Manor Long Term Care Facility, Belleville

Hillsdale Estates, Oshawa

Hillsdale Terraces, Oshawa

Huron Lodge, City of Windsor, Windsor

Huronlea Home for the Aged, Brussels

Huronview Home for the Aged, Clinton

John Noble Home, Brantford

Lakeview Manor, Beaverton

Lambton Meadowview Villa, Petrolia

Lanark Lodge, Perth

Linhaven Home, St. Catharines

Macassa Lodge, Hamilton

Malton Village Long Term Care Centre, Mississauga

Marshall Gowland Manor, Sarnia

Miramichi Lodge, Pembroke

North East Centre of Excellence for Seniors' Health,
Sudbury

North Lambton Lodge, Forest

Northland Pointe, Port Colborne

Northwood Lodge Home for the Aged, Red Lake

Norview Lodge, Simcoe

Peel Manor, Brampton

Peter D. Clark Home, Ottawa

Pinecrest Home, Kenora

Pioneer Ridge Home for the Aged, Thunder Bay

Post Inn Village, Oakville

Prescott & Russell Residence, Hawkesbury

Princess Court, Dryden

Riverview Gardens LTC Home, Chatham

Sheridan Villa, Mississauga

Simcoe Manor Home for the Aged, Beeton

Spruce Lodge, Stratford

Strathmere Lodge, Strathroy

Sun Parlor Home, Leamington

Sunnyside Seniors' Services, Kitchener

Sunset Manor, Collingwood

Tall Pines Long Term Care Centre, Brampton

Terrace Lodge, Aylmer

The Meadows of Dorchester, Niagara Falls

The Pines Long Term Care Home, Bracebridge

Maple Health Centre, Maple

Newmarket Health Centre, Newmarket

The Woodlands of Sunset, Welland

Trillium Manor, Orillia

United Counties of Leeds & Grenville - Maple View Lodge,
Athens

United Counties of Leeds & Grenville - St. Lawrence Lodge,
Brockville

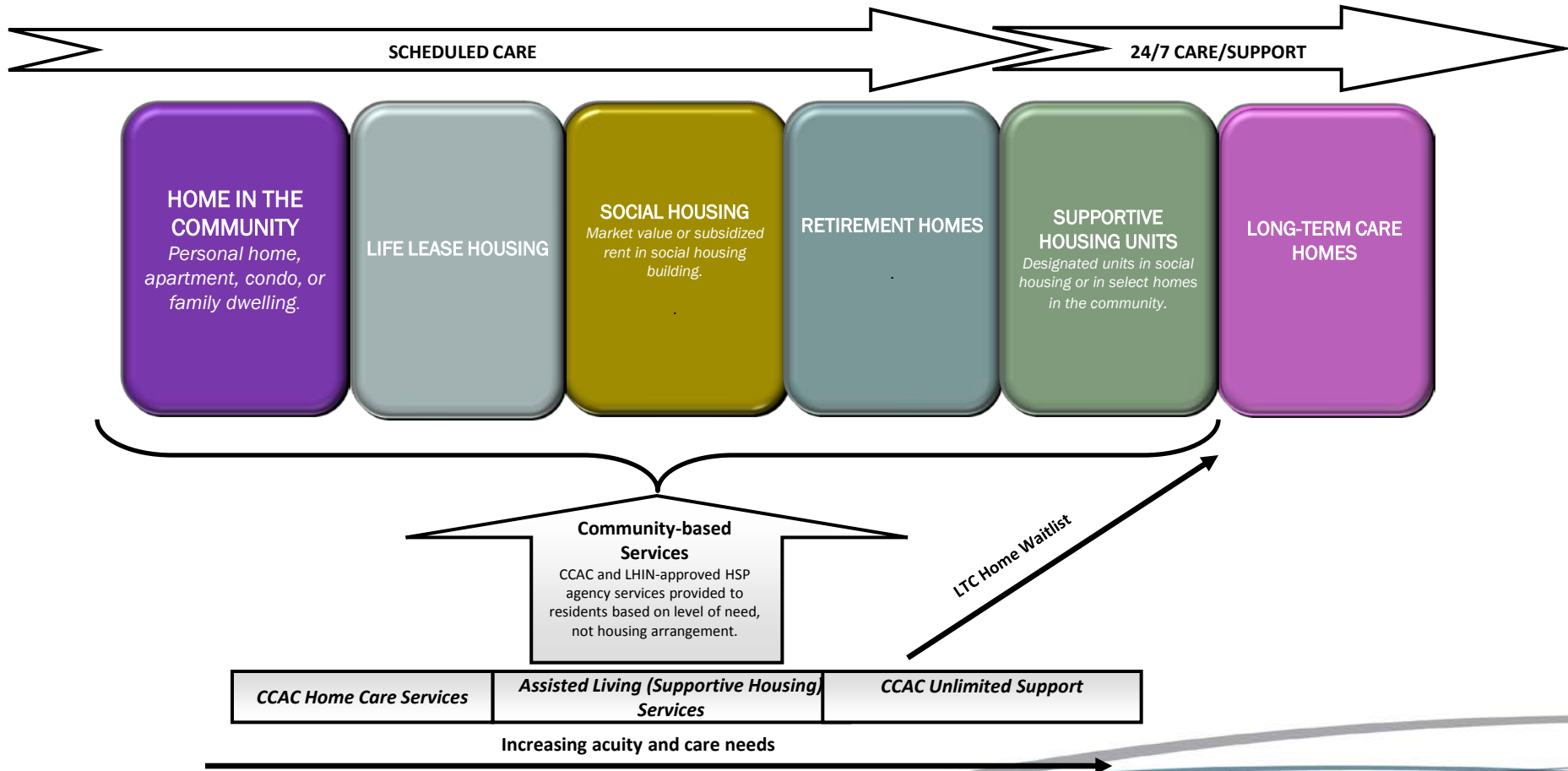
Upper Canada Lodge, Niagara-On-The-Lake

Valleyview Home, St. Thomas

Wellington Terrace Long Term Care Home, Fergus

Wentworth Lodge, Dundas

Seniors' Housing/Care Continuum



Work Underway in the Following Areas

- Palliative Care
- Quality/QIPs/ECFFA Changes/Patient Ombudsman
- Capacity Planning
- Provincial Dementia Care Strategy
- Home and Community Care
- Patients First (Restructuring the LHINS) and Access to Primary Care

Opportunities

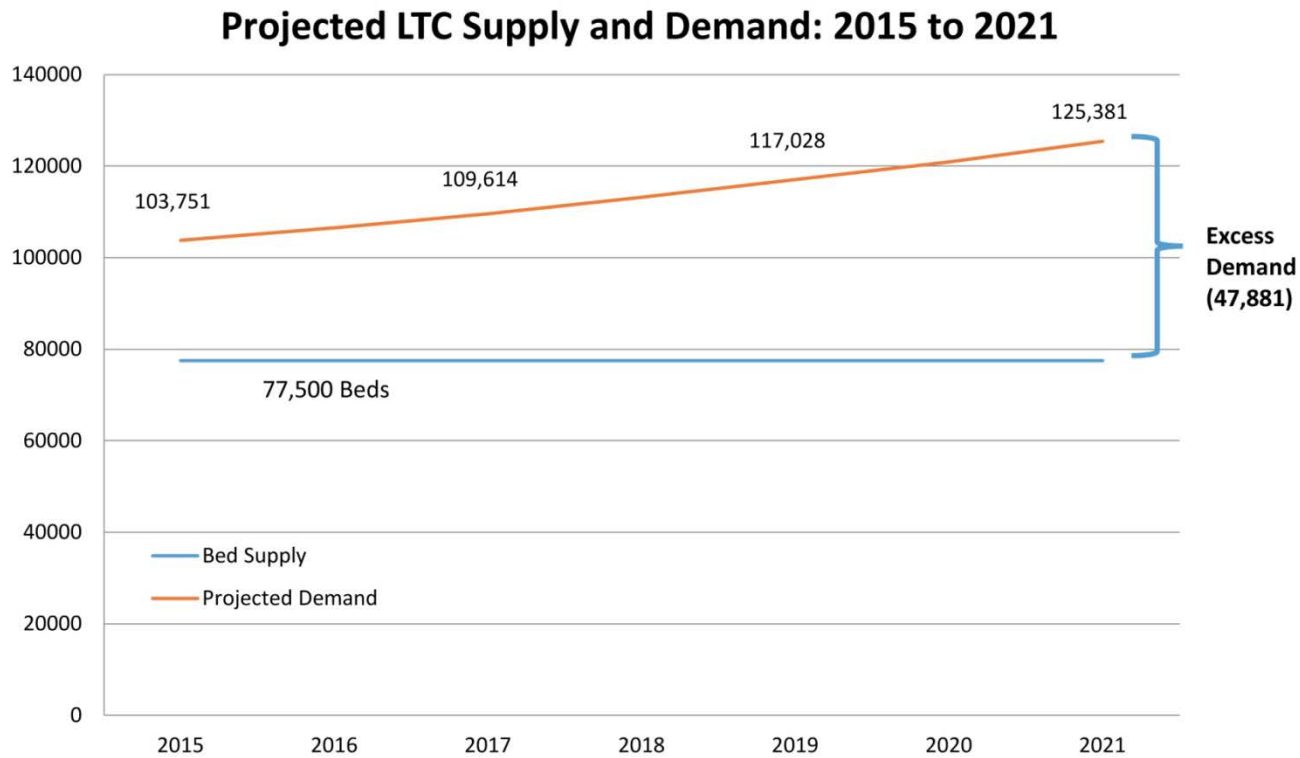
- Greater emphasis delivering on home and community care to seniors by government.
- Community Hub development a priority for current cabinet.
- LTC home providers already expanding their reach in delivering care and services outside their home and campuses and into the community.
- Opportunity for traditional LTC home providers to partner with government in meeting community needs.

Why Plan For An Aging Population

Capacity Planning

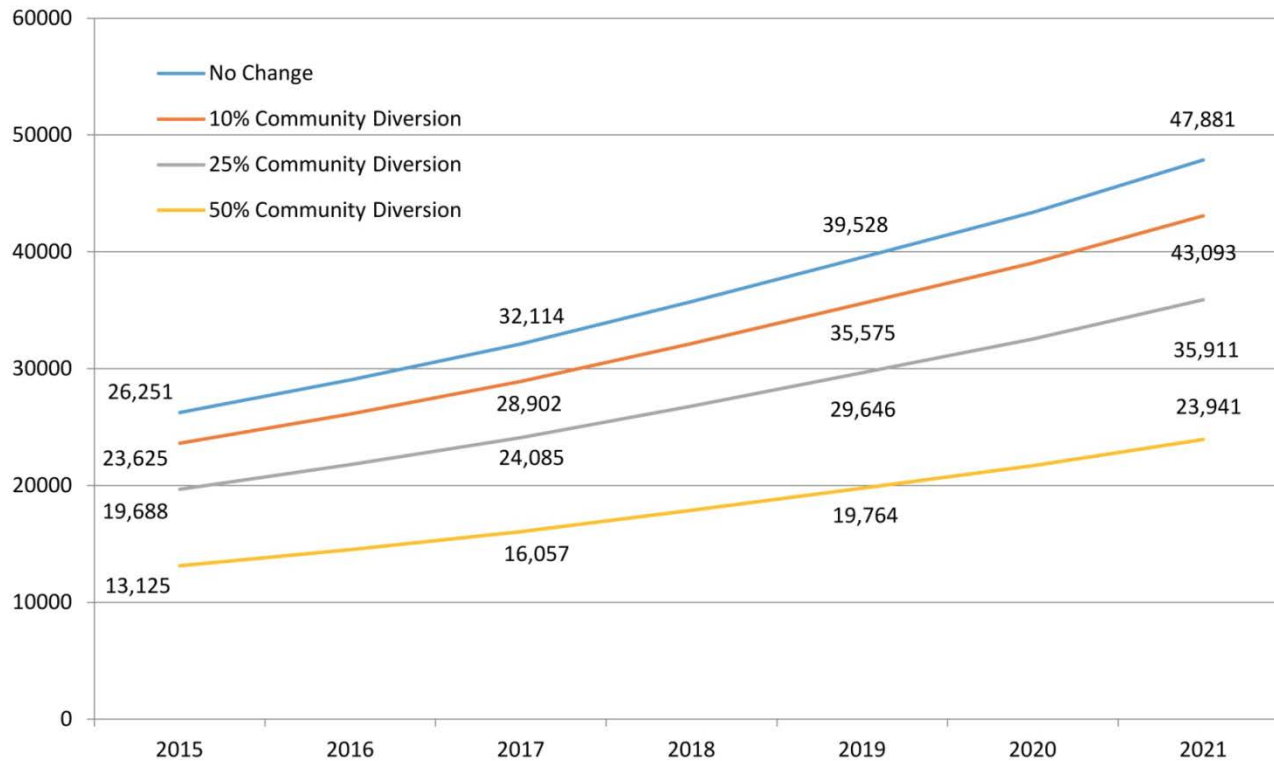
- ✘ The provincial government has committed to reviewing the current capacity of the health care continuum including LTC homes, hospitals, health care providers, community clinics and others.
- ✘ OANHSS has been working with its members and broader sector partners, including municipalities and the Ontario Hospital Association, to further the development of strategies to support enhanced capacity planning in the seniors services sector both in partnership with the Province, and across the health service system.

Why Plan for an Aging Population



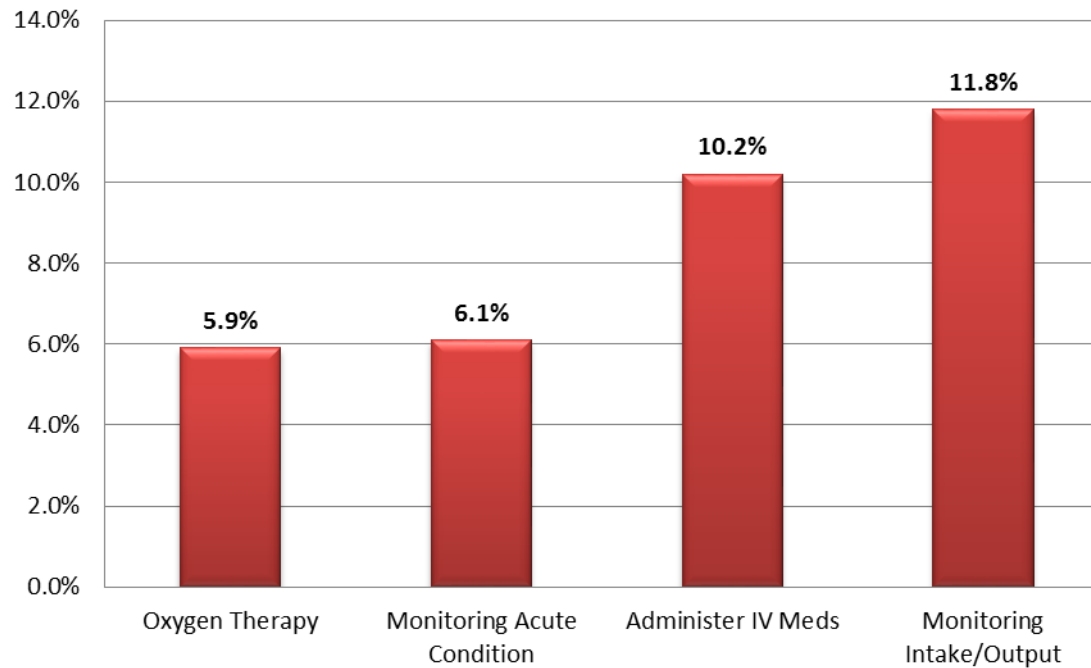
Why Plan for an Aging Population

Increasing Community Diversion - Impact on Excess Demand

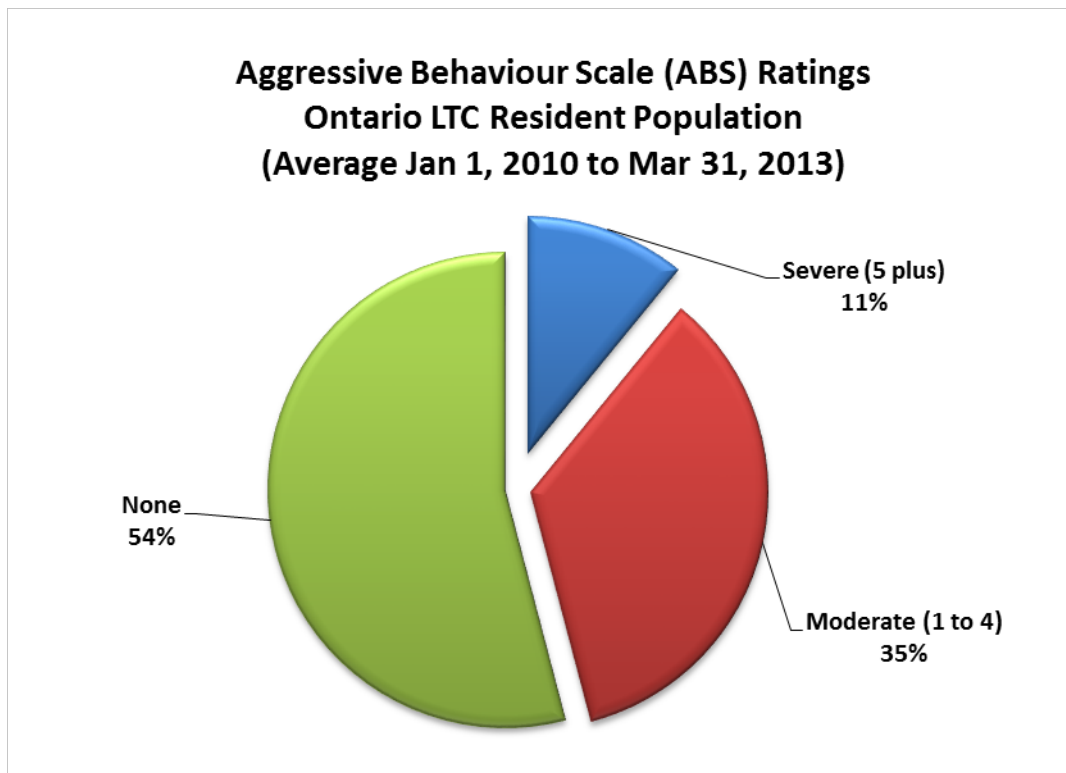


Resident Acuity – Labour Intensive Care

**Annual Increase in Labour Intensive Care
(Average, Jan 1, 2010 to Mar 31, 2013)**



Resident Acuity – Aggressive Behaviours



The Aggressive Behaviour Scale (ABS) measures the frequency of occurrence of the four types of aggressive behaviour (i.e. verbal abuse, physical abuse, socially inappropriate and resisting care). Residents with scores of 1 to 4 are considered to be low to moderately aggressive and those scoring 5 and over are considered to have severe to very severe aggressive behaviours.

Prevalence of Mental Health Conditions with Severe Aggressive Behaviour

Impairment	Prevalence within All Residents	Prevalence within ABS 5 plus
Dementia (all)	59.0%	83.5%
Depression Rating Scale - 3 plus	30.9%	66.5%
Cognitive Performance Scale - 4 plus	28.1%	52.6%
Anxiety Disorder	8.3%	11.0%
Schizophrenia	3.4%	3.7%
Bipolar	2.3%	2.6%

Source: CCRS, RAI-MDS Quarterly, Jan 1, 2010 to March 31, 2012.

All CCRS data courtesy of Dr. J. Poss, University of Waterloo

Long Term Care in Ontario

Quick Facts (as at May 2015)

LTC Homes in Ontario	624
LTC Beds in Ontario	78,529
Provincial Budget Allocation for LTC	\$3.9B
Current Average Provincial funding Per Diem	\$163.71
Current Basic Co-Payment Fee	Private: \$76.35 to \$83.35 Semi: \$66.35 to \$70.35 Basic: \$58.35

Long Term Care in Ontario

Beds and Homes by Ownership (as at May 2015)

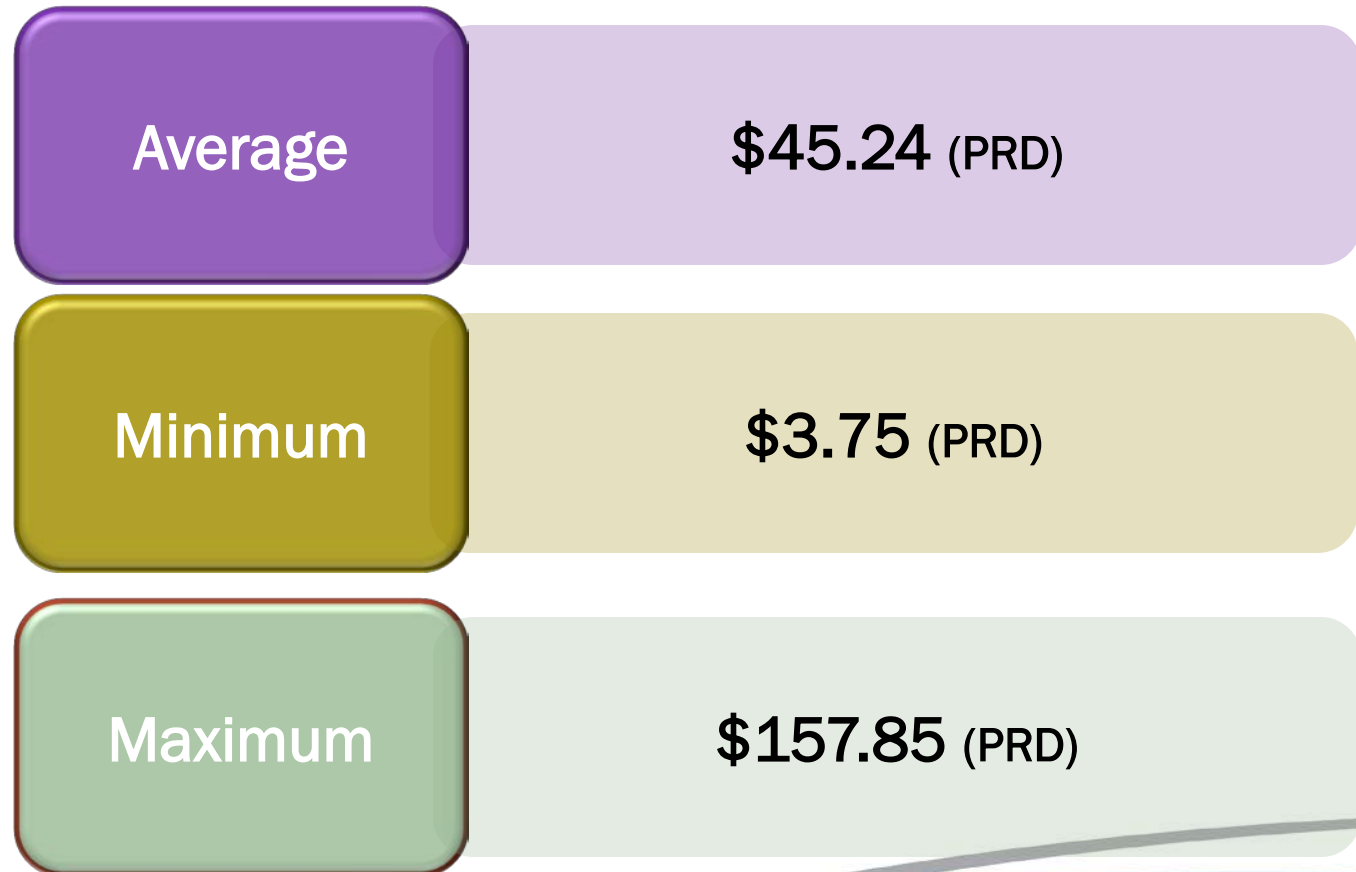
Sector	Beds		Homes	
	Count	%	Count	%
For-Profit	41,789	54	359	58
Non-Profit	19,434	25	162	26*
Municipal	<u>16,306</u>	21	<u>103</u>	16
	77,529		624	

* Includes Eld Cap

Southern Municipal LTC Homes

- ✘ Every southern municipality must operate a LTC home.
- ✘ 41 southern municipalities operate approximately 86 LTC homes.
- ✘ Of those, 18 municipalities operate more than one home.
- ✘ Municipal beds are “approved” beds, not licensed, cannot be sold.

Municipal Operating Contributions



Wages for Job Classification in NPC UPDATE

(Direct Care Estimated FT Hourly Wages)

On Average, Municipal LTC Homes Pay Higher
FT Hourly wages for Care staff

Job Classification	Municipal			Not-for-Profit Average
	Minimum	Maximum	Average	
RN	\$31.87	\$53.02	\$44.32	\$41.10
RPN	18.21	40.50	29.11	25.43
Non-Registered	18.07	35.13	25.20	20.62

* 2012 OANHSS Benchmarking Report – Municipal and Charitable Homes, February 2013

Percent of Care Hours by Staff Type

Municipal LTC Homes Maintain Highest Percentage of Registered Staff

	Municipal	NFP	Charitable	For Profit
RN	10.4%	9.8%	9.5%	10.0%
RPN	21.9%	18.4%	19.2%	17.6%
PSW/HCA	67.7%	71.8%	71.3%	72.4%
Total	100.0%	100.0%	100.0%	100.0%

Include: FT, PT, Casual and Purchased Services Paid Hours

* Source: MOHLTC, 2012 Staffing Data Report

Direct Staff Hours of Care

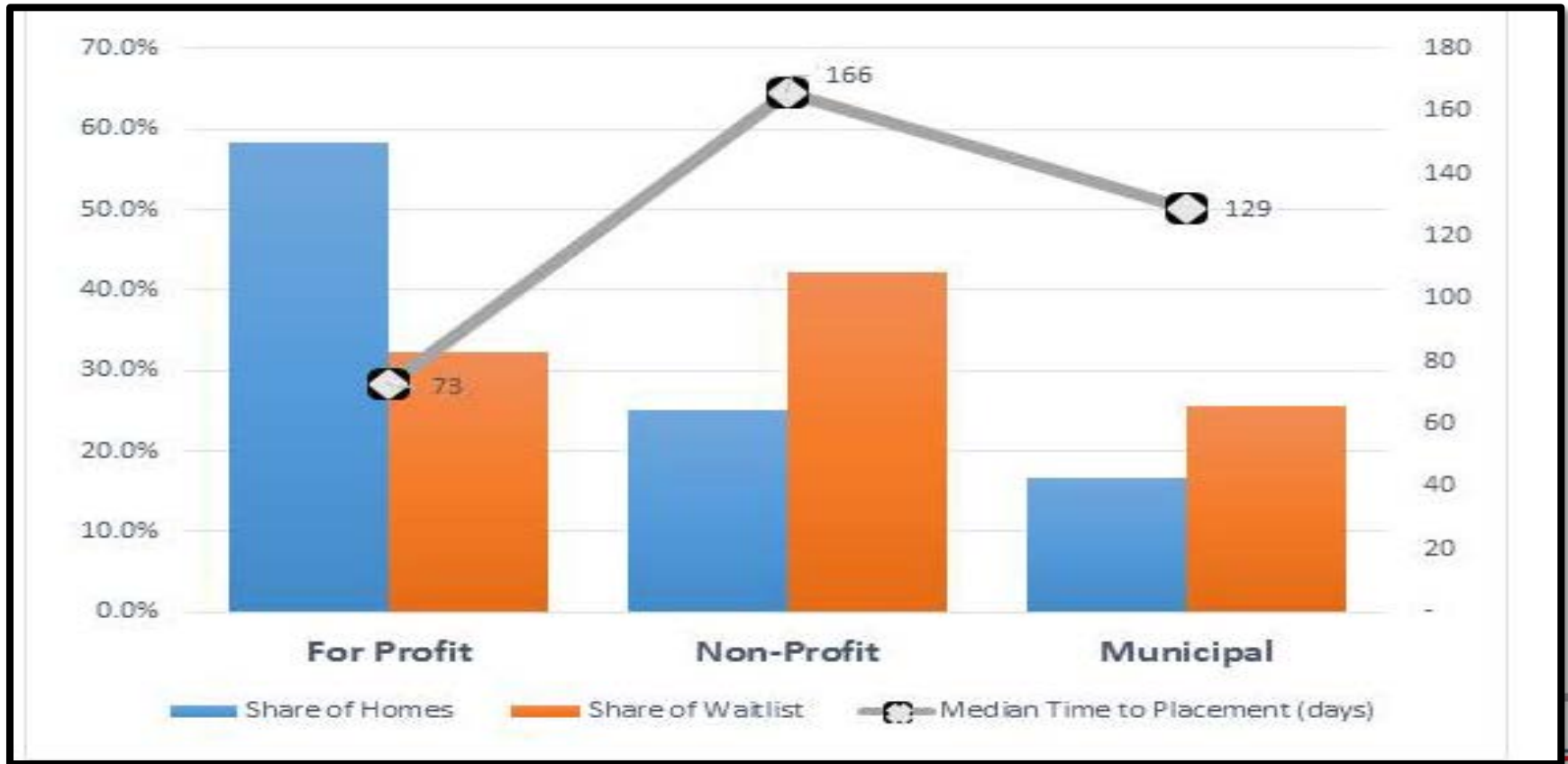
(RNs, RPNs, PSWs)

	Hours PRD
Municipal	3.315
Charitable (not-for-profit)	3.224
Nursing Home (not-for-profit)	3.169
Nursing Home (for-profit)	3.094
Long Term Care Sector	3.201

- * Source: MOHLTC, 2012 Staffing Data Report

Why Plan For An Aging Population

Ontario LTC Supply, Demand, Wait-Time



Sunnyside Seniors' Service – Region of Waterloo

Sunnyside LTC Home

- Rebuilt and opened in May 2004.
- New LTC home consisted of two three-storey buildings with 280 beds

Sunnyside Supportive Housing

- A 30-unit apartment building located on the Sunnyside campus opened in 2010.
- Residents are able to live independently with a small amount of help.



Tabor Manor – St. Catharines

Spruce Lane Wellness Suites

- 25 one- and two-bedroom units.
- Suites we repurposed from older 82-bed Tabor Manor LTC Home.
- Tenants receive support services, meals and assistance with activities of daily living.



Perley Rideau Seniors Village - Ottawa



The Village

- Two seniors' residences (both market and below market accommodation).
- Assisted living services.
- Conversion of some LTC beds to short stay.
- Onsite Wellness Centre – access to health care professionals.
- Diagnostic services, onsite commercial services, and seniors' activities.

Dufferin Oaks – County of Dufferin

Dufferin Oaks LTC Home

- 160 bed home.

Mel Lloyd Centre

- Hub for various community support agencies and businesses, including:
 - Dufferin County Adult Day Program
 - Alzheimer's Society of Dufferin County
 - Dufferin County Community Support Services
 - Shepherd's Cupboard Food Bank
 - Specialist Clinics and Telemedicine



McKelvie Burnside Village Apartments

- 22 unit apartment complex for seniors.
- Residents are eligible to receive some supports..

For more information

Donna Rubin, CEO

905-851-8821 ext. 230

drubin@oanhss.org

Dan Buchanan, Director, Financial Policy

905-851-8821 ext. 229

dbuchanan@oanhss.org

Ontario Association of Non-Profit Homes and Services for Seniors

7050 Weston Road, Suite 700

Woodbridge, ON L4L 8G7