

Housing York Inc.

Multi-Year Plan Renewal

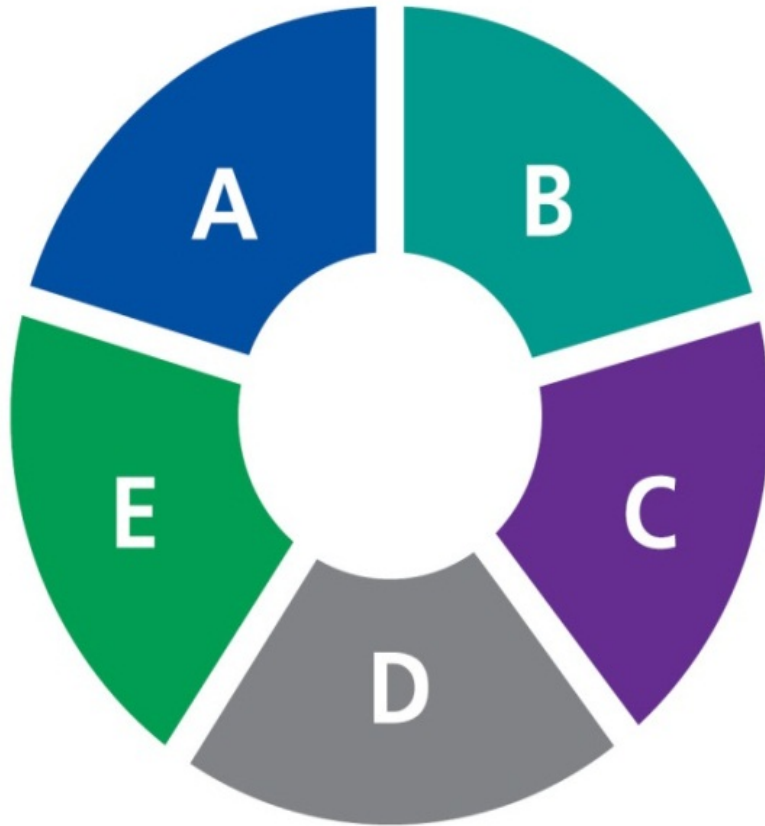
Presentation to
Housing York Inc.
Board of Directors

Rick Farrell

September 10, 2015



2012 – 2016 Strategic Plan



A) Sustain Healthy Communities

- Enhanced tenant engagement
- Proactive community partnerships
- Enhanced tenant economic opportunities

B) Manage Properties Effectively

- Appropriate income mix
- Strategic portfolio management
- Regeneration and expansion

C) Manage Finances Proactively

- Long-term financial health
- Revenue maximization and fiscal management

D) Provide User Friendly Services

- Effective tenant communications
- Accessible quality service
- Culturally appropriate services

E) Strengthen Governance and Organizational Capacity

- Enhanced reporting
- Renewed governance framework
- Appropriate staffing

Renewing the Plan

- Seek Board direction on strategic priorities
- Engage tenants and other stakeholders
- Develop a Draft Plan for Board consideration

Process Overview

Project Launch
September 2015

**Strategic Board
Discussions**
Fall/Winter 2015

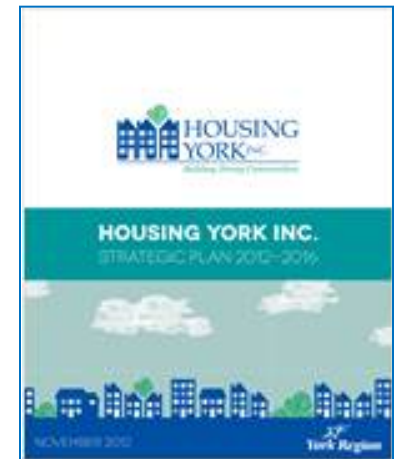
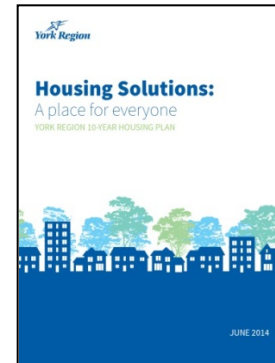
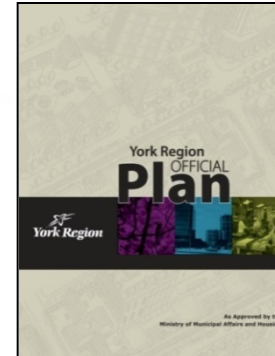
**Tenant & Stakeholder
Engagement**
Spring 2016

**Board Review of Draft
Plan**
Fall 2016

Environmental Scan

- Growing and changing population
- High cost home ownership market
- Limited rental supply
- Growing subsidized housing waiting list
- Declining federal and provincial investment in existing and new housing supply

Regional Context



October Discussion: PEOPLE

Programs &
Services

Partnerships

Asset
Limits

Income
Limits

Tenant
Engagement

November: ASSETS & FINANCE

Fiscal Sustainability

Portfolio Growth

Subsidy Models

Asset Management

Today's Discussion

- Does the proposed timeline provide enough time for the Board to engage in the process?
- Are there other topic areas that the Board would like to include in the strategic discussions?
- What time period should the plan address? i.e. should the plan be aligned with the term of Council?

Thank you

