

Clause 6 in Report No. 14 of Committee of the Whole was adopted, without amendment, by the Council of The Regional Municipality of York at its meeting held on September 24, 2014.

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2015 Operating and Capital Budget Mid-Year Progress Report

Committee of the Whole recommends adoption of the following recommendations contained in the report dated August 28, 2015 from the Medical Officer of Health and the Commissioner of Finance:

1. Recommendation

It is recommended that:

1. Council approve an increase of \$96 million in the 2015 YRRTC capital budget for accelerated spending on the Toronto York Spadina Subway Extension (TYSSE).

2. Purpose

This report outlines mid-year program highlights and financial results, and provides an update on progress towards the objectives outlined in the 2015 Budget. Regular performance monitoring helps ensure that York Region's 2015 service mandate of \$2.7 billion (operating and capital) will be delivered to taxpayers in a cost efficient and effective manner.

3. Background

On February 26, 2015, Council approved the 2015 Budget and an outlook for 2016 to 2018. This report provides a summary of 2015 budget to actual results as of June 30, 2015, as well as a forecast for the full year 2015 for both operating and capital.

Mid-year results are influenced by a number of factors, some of which were common to all departments and others that are specific to individual departments. To establish the anticipated spending profile over the year, departments allocate their budgets to the months in which the expenditures are

expected to occur. The mid-year results included in this report are relative to this “calendarized” budget for the first six months of 2015.

4. Analysis

Overall, 2015 operating expenditures are on track

As of June 30, 2015, operating expenditures and revenues were on track, with total net expenditures for Regional operations, including both York Regional Police and Water and Wastewater Services, of \$496.2 million, or 96% of the year-to-date budget. Departmental spending variances were mainly due to program delays and other timing issues that are part of the normal in-year budgeting experience. Most of these variances are expected to be resolved in the second half of the year. Year-end projections indicate that total net expenditures will be 98% of budget, representing an operating surplus of approximately \$14.6 million.

As of June 30, 2015, Regional net (tax levy) operating expenditures were 96% of budget

For the first six months of 2015, net expenditures were \$496.2 million, or \$20.1 million lower than the mid-year budget of \$516.3 million. This net variance reflects both gross expenditure and revenue variances. Major expenditure and revenue variances are highlighted in Table 1 below. Attachment 1 provides a complete summary of mid-year budget to actual performance for all departments.

Table 1
Major Mid-Year Operating Variances

Department	Variance \$ millions
GROSS EXPENDITURE VARIANCES	
Community and Health Services	18.2
Corporate Services	2.8
Transportation Services	2.2
Finance and ITS	1.1
Environmental Services (excluding Water and Wastewater)	0.5
York Regional Police	(6.0)
Water and Wastewater Services	(22.1)
Other	10.3
Subtotal Expense Variances – favourable	7.0
REVENUE VARIANCES	
Community and Health Services	(6.4)
York Regional Police	(1.2)
Corporate Services	(0.3)
Finance and ITS	0.2
Transportation Services	0.2
Environmental Services (excluding Water and Wastewater)	0.9
Water and Wastewater Services	22.1
Other	(2.4)
Subtotal Revenue Variances – favourable	13.1
TOTAL NET VARIANCE (Expenses less Revenue)	20.1

NOTE: Numbers without brackets indicate an expense that is under-budget, or a revenue that is over-budget (i.e., favourable); brackets indicate over-budget expenditures, and under-budget revenues (i.e., unfavourable).

Gross Expenditures were \$7.0 million lower than expected at mid-year

Underspending was driven by lower than expected spending in Community and Health Services, which is under budget by \$18.2 million. This is due to delays in execution of contracts (e.g., Child Care Special Purpose agreements delayed as a result of new in-year Provincial initiatives), uncertainty with Ontario Works caseload estimates resulting from the lack of updated data available from the Provincial SAMS system, as well as temporary vacancies and delays in hiring.

Corporate Services is under budget by \$2.8 million. This underspending is largely due to salaries and benefits underspending related to temporary vacancies.

Transportation Services is under budget by \$2.2 million, largely due to lower than expected facility maintenance costs and lower snow removal expenditures.

Spending in other departments is lower than anticipated. The main contributing factor is the timing of contributions to reserves. Boards and Authorities were underspent by \$5.9 million, largely due to the timing of spending associated with the Region's contributions to hospital projects.

As a result of additional overtime associated with court appearances and support for Pan Am Games activities, York Regional Police spending on salaries and benefits is \$6.0 million over budget as of mid-year.

Water and Wastewater expenditures are funded through user rates established by Council and therefore do not affect the tax levy. The gross expenditure and revenue variances include contributions to/from reserves that offset each other, and exclude the allocation of corporate overhead costs. Table 3 provides a more detailed outline of the mid-year water and wastewater results.

Revenues were \$13.1 million higher at mid-year

Community and Health Services revenues are under budget by \$6.4 million. The shortfall is largely due to Provincial funding associated with the under-expenditures mentioned above. For example, funding for Family and Children Services is expected to be received later in 2015 as contracts are executed and expenditures are recognized.

Revenues collected by York Regional Police are under budget by \$1.2 million. This is mainly due to the timing of program changes such as implementation of full cost recovery for accident reports, which has resulted in revenue delays.

Smaller changes across other departments combine to offset areas with under budget revenues. Examples of departments with over budget revenues include Environmental Services, which received an additional \$0.7 million due to a favourable arbitration decision on Waste Diversion Ontario funding, as well as smaller over budget revenues in departments such as Transportation Services due to higher average transit fares and Court Services due to higher than expected POA revenue.

Departments are currently forecasting year-end spending at 98% of budget, resulting in an estimated net operating surplus of \$14.6 million

Most departments are projecting overall savings in 2015. The \$14.6 million year-end under budget net forecast is largely the result of program launch delays, earlier than anticipated Provincial funding across a number of programs delivered by Community and Health Services, and salary and benefits underspending across departments due to position vacancies. Transportation Services is projecting a small pressure at year end due to higher salt and sand costs, as well as lower than anticipated transit ridership, resulting in lower revenues.

Table 2
Year-end Forecast to Major Net Operating Variances

Department	Net Variance \$ millions
NET EXPENSE VARIANCES	
Community and Health Services	7.5
York Regional Police	0.0
Environmental Services (excluding Water and Wastewater)	0.0
Finance and ITS	2.0
Transportation Services	(0.3)
Corporate Services	1.2
*Other	4.2
TOTAL NET VARIANCE	14.6
(Expenses less Revenue)	

*Finance Department estimate.

Water and Wastewater expenditures are anticipated to be below budget by year end 2015

Table 3 outlines mid-year results for Water and Wastewater.

Table 3
Mid-Year Results Water and Wastewater

Water and Wastewater	Budget (\$000's)	Actual (\$000)	Variance (\$000)
Expenditures			
Expenditures*	217,369	248,058	(30,689)
Contributions to reserves	8,538	-	8,538
Gross Expenditure	225,907	248,058	(22,151)
Revenues			
Revenues*	(225,907)	(242,264)	16,357
Contributions from reserves	-	(5,794)	5,794
Total Revenue	(225,907)	(248,059)	22,151
Net Variance (after draw from reserves)	-	-	-

*Excluding corporate allocation

Water and wastewater gross expenditures are over budget by \$22.1 million. This is largely due to earlier than expected debt payments. As part of the 2015 budget process, debt repayments were assumed to be spread evenly in each month. However, actual repayments made in May and June accounted for approximately 59 per cent of the year's expected debt servicing needs. These expenditures were partially offset by higher than expected development charge draws. As a result, \$5.8 million was drawn from the reserves to offset the expenditure shortfall.

By 2015 year-end, revenues are expected to be \$9.2 million under budget due to flows trending lower than budget. Reduced revenues will be fully offset by operational efficiencies and reduced contribution to reserves.

CAPITAL MID-YEAR RESULTS

Significant progress is being made on delivering the 2015 Capital Plan

As of June 30, gross capital expenditures were \$272.2 million, or 87% of the year-to-date capital budget of \$311.3 million. Most of these variances are due to timing issues that are part of the normal yearly cycle, and will be resolved in the second half of the year. The departmental year-end forecast for gross capital expenditures is \$860.2 million, 104% of the capital budget. Even where capital is tracking to be overspent at year-end, all projects remain within their Capital Spending Authority, which can span more than one year.

On June 25, 2015, Council approved the Mid-Year Capital Reprofile report. The recommendations of that report reallocated funding from capital projects that were progressing more slowly than anticipated or where cost savings had been realized to projects that were progressing faster than planned or experiencing cost pressures, thereby maximizing the delivery of the capital plan.

While the approved capital reprofile adjusted individual project expenditures and funding, it did not result in a change in total 2015 budgeted capital expenditures or Capital Spending Authority (CSA).

As of June 30, 2015, Regional capital expenditures were under budget by \$39.1 million

Gross capital expenditures at mid-year were \$272.2 million, 87% of the planned expenditures of \$311.3 million. The underspending of \$39.1 million was mainly due to delays in starting projects, deferral of projects to later in the year or to future years, and cost savings. Delays in capital projects occurred as a result of longer-than-expected environmental assessment approvals, the need for co-ordination with third parties, delays in approvals from other jurisdictions, and delays in property acquisitions. As with the operating budget, ups and downs are normal for mid-year, and capital spending is tracking well for year end. Table 4 summarizes year-to-date results by department. Further details of mid-year departmental financial results and year-end forecasts are provided in Attachment 2.

**Table 4
Capital Mid-Year Results By Department**

Department	Under/(Over) Expenditures \$ Millions	Expended %
Transportation Services	1.4	97
Environmental Services	18.3	88
Community & Health Services	(7.0)	195
Information Technology Services	1.4	84
Corporate Services	2.9	32
York Region Rapid Transit Corporation (YRRTC)	21.9	75
York Regional Police	0.2	96
Total	39.1	87

York Region Rapid Transit Corporation and Water and Wastewater account for most of the mid-year variance

The YRRTC underspending of \$21.9 million is mainly due to two projects, the Toronto-York Spadina Subway Extension (TYSSE) and the Bus Rapid Transit Facilities and Terminals.

As reported to Council in March 2015, two external experts confirmed that a project completion in 2016 for TYSSE was no longer achievable. The construction of TYSSE is now anticipated to be completed by the end of December 2017. The mid-year underspending of \$13.4 million reflects the project delays to date.

The Bus Rapid Transit Facilities and Terminals project was \$8.3 million under spent mainly due to acceleration measures to meet the project timeline of March 31, 2015, for the Operations, Maintenance and Storage Facility (OMSF) at Headford Business Park in Richmond Hill. The overall budget remains unchanged.

For Water Services, the \$8.7 million underspending is mainly due to changes in construction schedules. The Peel Water Supply Cost-Shared project was ahead of schedule and over budget \$4.4 million. The Toronto Water Supply Cost-Shared project, construction of the Kennedy Watermain, Aurora Elevated Tank, Sutton Watermain, and Second Concession Watermain were behind schedule and under budget \$11.9 million.

For Wastewater Services, mid-year expenditures were \$6.5 million under budget. The largest project underspending was related to the construction of Queensville Holland Landing Sharon York Durham Sewage System Connection. The project was \$8.1 million under budget at mid-year due to slower-than-anticipated permit approval and poor weather conditions. Mitigation measures have been implemented and the project is now expected to be over budget at year-end.

Community and Health Services variance is mainly because the Richmond Hill Community Youth Hub construction and related progress payments are proceeding ahead of schedule. Although ahead of schedule, the project is within the annual budget spending authority.

Capital Year-End Forecast

Departments are currently forecasting year-end expenditures of 104% of the capital budget

Capital expenditures are forecasted to be \$860.2 million at year-end, which is 104% of the \$825.6 million budget. Table 5 summarizes the year-end forecast by department. A detailed year-end forecast is provided in Attachment 2.

Table 5
Capital Year-End Forecast By Department

Department	Under/(Over) Expenditures	Expended
	\$ Millions	%
Transportation Services	(8.1)	105
Environmental Services	12.4	97
Community & Health Services	8.9	81
Information Technology Services	0	100
Corporate Services	14.1	52
York Region Rapid Transit Corporation (YRRTC)	(82.4)	153
York Regional Police	20.5	51
Total	(34.6)	104

The forecasted overspending of \$34.6 million at year-end is due to capital programs for YRRTC and Transportation Services. This is partially offset by under budget forecasts in York Regional Police, Corporate Services, and Environmental Services.

The three main drivers of Transportation Services' year end \$8.1 million over budget forecast are cost increases for tendered road resurfacing, project advancements, and projects and land acquisitions ahead of schedule.

York Regional Police is forecasting underspending of \$20.5 million, almost entirely attributable to delays in construction of the new Training Facility. Construction was delayed by a longer-than-expected contract award process and cold weather conditions.

Corporate Services is forecasting to be under spent by \$14.1 million at year end. While there have been delays on some key space projects in Property Services, they have now been tendered and spending will increase.

At year-end, Environmental Services is forecasting to be under budget by \$12.4 million. Water Services is expecting to be under budget by \$9.6 million at 2015 year-end mainly due to the delay in tender issuance for the Georgina Water Supply project (Dalton Road watermain). This tender will now also include a local watermain for the Town of Georgina. The tender for the Regional and local work will be issued in Q4, resulting in \$5.1 million underspending at year end. The Toronto Water Supply Cost–Shared Project will be under spent by \$3.0 million at year-end due to delay of work on the Gerrard St. watermain until after the Pan-Am and Para-Pan-Am Games.

Wastewater Services is expecting to be over budget by \$4.9 million at year-end. Construction of the Queensville Holland Landing Sharon York Durham Sewage System Connection is now progressing rapidly and is expected to be over budget by \$8.1 million at year-end. Leslie Street pumping station upgrades are expected to be under budget by \$3.5 million as original planned spending for 2015 was delayed to better pace construction activities while maintaining operations of the existing facility.

Waste Management is expecting to be under budget by \$7.7 million at year-end. The construction of the Georgina Transfer Station will be \$3.6 million under budget due to the delay in obtaining permit approval. The Energy from Waste Facility project will be \$2 million under budget due to a longer-than-anticipated property acquisition process.

Community and Health Services is forecasted to be underspent primarily due to EMS land acquisitions and station construction projects delayed to 2016.

YRRTC is forecasting to be over spent by \$82.4 million in 2015. This is primarily related to TYSSE project overspending of \$96 million. Other projects, including the BRT Terminals and Facilities project, will be under budget by a total of \$13.6 million.

An additional \$96 million will be required in 2015 to support accelerated TYSSE spending

For the TYSSE project, the TTC has retained a third party engineering firm, Bechtel, as project manager to “reset” the project with a new completion timeline of December 2017. Based on a revised cash flow forecast for 2015 provided by the TYSSE, York Region’s share of project expenditures is forecast to increase by \$96 million in 2015. Based on the updated cash flow forecast of project reset costs to meet the 2017 project completion date, an increase in the 2015 budget of \$96 million is required.

The total original TYSSE budget established in 2008 was \$2.634 billion dollars. The Federal government and Provincial government, (through the Move Ontario

Trust,) were to each contribute a portion of the funding. The remaining one third was split between the City of Toronto (59.96%), and York Region (40.04%).

Since that time, the project completion date was revised to December 2017, at an additional total project cost of \$150 million, of which York Region's share is \$60 million. This was approved by Council in March, 2015. The total project cost of the TYSSE is now \$2.784 billion.

It has also become apparent that the Move Ontario Trust interest income will not meet projections, and the revenue shortfall is estimated to be \$80 million, of which \$32 million will be the responsibility of York Region. The 2016 Capital Budget will include a provision for the Move Ontario Trust shortfall.

The combination of the project reset costs and the Move Ontario Trust interest income shortfall have so far increased York Region's portion of the project from \$351.6 million to \$443.6 million.

A report from Bechtel and the TTC on additional cost overruns for settlements with contractors will be available before year end. No provision has yet been made for these settlement costs.

The project has sufficient Capital Spending Authority to accommodate the \$96 million in accelerated spending in 2015, but Council approval to increase the 2015 budget is needed. Adjustments to the 2016 and 2017 capital budgets and to Capital Spending Authority to accommodate the \$92 million in known cost over-runs and revenue shortfalls will be made through the 2016 budget process. Funding sources will also be determined through the budget process.

Link to key Council-approved plans

This report is consistent with the *2015 to 2019 Strategic Plan's* Strategic Priority Area of "Providing Responsive and Efficient Public Service".

5. Financial Implications

As of June 30, 2015, 96% of the year-to-date net operating budget had been spent, representing 53% of the net operating budget as of June 30, 2015. Departments are currently forecasting that net expenditures will be 98% of budget at year-end.

As of June 30, 2015, 87% of the year-to-date capital budget had been spent, representing 33% of the total annual capital budget. Capital expenditures are forecasted to be 104% of budget at year-end. If Council approves the increase of \$96 million in capital budget authority for YRRTC, the forecast for total Regional capital expenditures will be 93% of budget at year-end.

6. Local Municipal Impact

There is no local municipal impact associated with this report.

7. Conclusion

Both the operating and the capital budgets are exhibiting the usual ups and downs at mid-year, but overall, operating and capital spending are tracking well for year-end.

As of June 30, 2015, total net expenditures for Regional operations, including both York Regional Police and Water and Wastewater Services, were \$496.2 million, or 96% of the year-to-date budget. Departmental year-end projections indicate that total net expenditures will be 98% of budget, approximately \$14.6 million under budget.

As of June 30, gross capital expenditures were \$272.2 million, or 87% of the year-to-date capital budget of \$311.3 million. The departmental year-end forecast for gross capital expenditures is \$860.2 million, 104% of the capital budget.

Summaries of the operating and capital financial results have been appended to this report.

For more information on this report, please contact Kelly Strueby, Director, Office of the Budget, at Ext 71611

The Senior Management Group has reviewed this report.

August 28, 2015

Attachments (2)

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Accessible formats or communication supports are available upon request

Consolidated 2015 Mid-Year Operating Summary

(in \$ Millions)	Gross Expenditures			Revenues			Net			% Spent
	Budget	Actual	Variance	Budget	Actual	Variance	Budget	Actual	Variance	Net
Transportation Services										
York Region Transit/Viva	93.8	92.1	1.7	(41.3)	(41.5)	0.2	52.5	50.6	1.8	96.5%
Roads	55.8	56.3	(0.5)	(12.6)	(12.6)	0.0	43.2	43.7	(0.5)	101.1%
Commissioner's Office	1.2	1.1	0.1	-	-	-	1.2	1.1	0.1	91.5%
Strategic Business Planning	6.7	5.7	1.0	(0.0)	(0.0)	0.0	6.7	5.7	1.0	85.5%
Subtotal	157.5	155.3	2.2	(53.9)	(54.1)	0.2	103.6	101.1	2.4	97.6%
Environmental Services										
Waste Management	28.4	28.2	0.1	(8.8)	(9.7)	0.9	19.5	18.5	1.0	94.6%
Water & Wastewater	225.9	248.1	(22.1)	(225.9)	(248.1)	22.1	-	-	-	
Natural Heritage & Forestry	4.6	4.2	0.4	(0.4)	(0.4)	0.0	4.1	3.7	0.4	89.5%
Energy Management	0.3	0.3	(0.0)	(0.1)	(0.0)	(0.0)	0.2	0.3	(0.1)	133.4%
Subtotal	259.1	280.8	(21.6)	(235.2)	(258.3)	23.0	23.9	22.5	1.4	94.2%
Community and Health Services										
Employment & Financial Support	45.1	40.8	4.3	(39.0)	(35.0)	(4.0)	6.1	5.8	0.3	94.8%
Family & Children's Services	40.8	36.0	4.8	(36.3)	(34.4)	(1.9)	4.5	1.6	2.9	35.3%
Housing Services	33.5	30.8	2.7	(11.3)	(10.7)	(0.5)	22.2	20.1	2.2	90.3%
Long Term Care	16.3	14.9	1.4	(10.5)	(10.9)	0.4	5.8	4.0	1.8	69.1%
Public Health	29.5	28.4	1.1	(24.0)	(24.5)	0.5	5.5	3.9	1.6	71.5%
Emergency Medical Services	33.0	30.2	2.8	(17.9)	(17.1)	(0.8)	15.1	13.1	2.0	86.6%
Strategies & Partnerships	6.5	6.1	0.5	(0.2)	(0.1)	(0.1)	6.3	6.0	0.4	93.9%
Business Operations & Quality Assurance	8.5	7.8	0.7	-	(0.0)	0.0	8.5	7.8	0.7	91.9%
Subtotal	213.2	194.9	18.2	(139.2)	(132.7)	(6.4)	74.0	62.2	11.8	84.0%
Corporate Management and Governance										
Chair & Council	1.1	1.0	0.1	-	-	-	1.1	1.0	0.1	92.6%
Office of the C.A.O.	2.6	2.6	0.0	(0.2)	(0.1)	(0.1)	2.3	2.4	(0.1)	105.8%
Legal Services	2.5	2.2	0.3	(0.2)	(0.1)	(0.1)	2.4	2.1	0.2	90.6%
Financial Management	7.4	6.4	1.0	(0.7)	(0.9)	0.2	6.7	5.5	1.2	81.9%
Information Technology Services	12.3	12.3	0.1	-	-	-	12.3	12.3	0.1	99.5%
Communications, Information & Data	3.4	2.8	0.6	(0.1)	0.0	(0.1)	3.2	2.8	0.4	87.1%
Human Resource Services	5.1	4.9	0.2	(0.0)	(0.0)	0.0	5.1	4.8	0.2	95.4%
Property Services	11.5	10.4	1.2	(0.7)	(0.5)	(0.1)	10.9	9.8	1.1	90.3%
Planning and Economic Services	4.6	3.8	0.8	(1.2)	(1.1)	(0.1)	3.5	2.8	0.7	79.7%
Subtotal	50.5	46.3	4.2	(3.1)	(2.7)	(0.4)	47.5	43.6	3.9	91.9%
Recovery from WWw (User Rate)	-	-	-	(3.5)	(2.8)	(0.7)	(3.5)	(2.8)	(0.7)	80.2%
Total Regional Programs	680.3	677.3	3.1	(434.8)	(450.6)	15.8	245.5	226.7	18.8	92.3%
Financial Initiatives										
Fiscal Strategy	96.9	93.8	3.1	-	(0.0)	0.0	96.9	93.8	3.1	96.8%
Non-Program Items	12.8	11.7	1.1	(2.7)	(1.0)	(1.7)	10.1	10.7	(0.6)	105.7%
Subtotal	109.7	105.5	4.2	(2.7)	(1.0)	(1.7)	107.0	104.5	2.5	97.6%
Court Services	5.6	5.6	(0.0)	(6.1)	(6.7)	0.6	(0.5)	(1.0)	0.6	216.5%
Boards and Authorities										
Conservation Authorities	2.8	2.8	(0.0)	-	-	-	2.8	2.8	(0.0)	100.0%
Hospital Capital Funding	7.0	0.2	6.8	-	-	-	7.0	0.2	6.8	2.2%
Property Assessment (MPAC)	8.9	8.9	(0.0)	-	-	-	8.9	8.9	(0.0)	100.0%
GO Transit	1.3	2.1	(0.9)	(1.3)	(0.8)	(0.4)	-	1.3	(1.3)	
Subtotal	19.9	13.9	5.9	(1.3)	(0.8)	(0.4)	18.6	13.1	5.5	70.3%
York Region Rapid Transit Corporation	12.0	12.2	(0.2)	(6.3)	(6.3)	-	5.7	5.9	(0.2)	102.9%
York Regional Police	154.3	160.3	(6.0)	(14.4)	(13.2)	(1.2)	139.9	147.1	(7.2)	105.1%
Total Operating Budget	981.8	974.8	7.0	(465.5)	(478.6)	13.1	516.3	496.2	20.1	96.1%

2015 Capital Progress Report as at June 30, 2015

(in \$ Millions)	Year to Date (YTD) ending June 30, 2015				Forecast Year Ending (YE) December 31, 2015			
	Budget YTD	Actual YTD	Variance YTD	Expended YTD%	Budget YE	Actual YE	Variance YE	Forecast Expended YTD%
Transportation Services								
York Region Transit/Viva	6,700	6,900	(200)	103%	32,133	31,100	1,033	97%
Roads	41,800	40,200	1,600	96%	134,215	143,300	(9,085)	107%
Subtotal	48,500	47,100	1,400	97%	166,348	174,400	(8,052)	105%
Environmental Services								
Water Services	51,648	42,961	8,687	83%	122,863	113,303	9,560	92%
Wastewater Services	94,537	88,027	6,510	93%	223,423	228,364	(4,941)	102%
Waste Management	4,481	484	3,997	11%	13,633	5,914	7,719	43%
Natural Heritage & Forestry	948	2,050	(1,102)	216%	2,587	2,587	0	100%
Energy Management	284	51	233	18%	559	490	69	88%
Subtotal	151,898	133,573	18,325	88%	363,065	350,658	12,407	97%
Community and Health Services								
Emergency Medical Services	1,354	112	1,242	8%	14,928	7,214	7,714	48%
Long Term Care	719	735	(16)	102%	3,488	2,713	775	78%
Housing Services	5,294	13,511	(8,217)	255%	28,295	27,906	389	99%
Subtotal	7,367	14,358	(6,991)	195%	46,711	37,833	8,878	81%
Corporate Management								
Information Technology Services	8,748	7,363	1,385	84%	22,713	22,713	0	100%
Corporate Services*	4,369	1,419	2,950	32%	29,578	15,453	14,125	52%
Subtotal	13,117	8,782	4,335	67%	52,291	38,166	14,125	73%
Total Regional Programs	220,882	203,813	17,069	92%	628,415	601,057	27,358	96%
York Region Rapid Transit Corporation	86,794	64,901	21,893	75%	155,139	237,514	(82,375)	153%
York Regional Police	3,621	3,463	158	96%	42,061	21,602	20,459	51%
Total Operating Budget before Tax Adjustment	311,297	272,177	39,120	87%	825,615	860,173	(34,558)	104%

* \$1 million for the Development Tracking System was reclassified between Transportation Services and Corporate Services as approved by Council in June