

Clause 3 in Report No. 4 of Committee of the Whole was adopted, without amendment, by the Council of The Regional Municipality of York at its meeting held on February 26, 2015.

2015-2018 Budget – Corporate Management, Financial Initiatives, Court Services and Boards and Authorities

Committee of the Whole recommends:

1. Receipt of the presentation by Bruce Macgregor, Chief Administrative Officer, Dino Basso, Commissioner of Corporate Services and Bill Hughes, Commissioner of Finance and Regional Treasurer.
2. Adoption of the following recommendations, as amended, in the report dated January 21, 2015 from the Commissioner of Finance:
 1. *Receipt* of the budget as submitted for Corporate Management, Financial Initiatives, Court Services and Boards and Authorities as follows:
 - a) The 2015 operating budget and the outlook for 2016 to 2018, as summarized in Attachment 1
 - b) Capital Spending Authority, as summarized in Attachment 2.
 2. That the recommended budget be consolidated by the Treasurer for approval by Council on February 26, 2015.

1. Recommendations

It is recommended that:

1. The Committee of the Whole recommends the budget as submitted for Corporate Management, Financial Initiatives, Court Services and Boards and Authorities as follows:
 - a) The 2015 operating budget and the outlook for 2016 to 2018, as summarized in Attachment 1

b) Capital Spending Authority as summarized in Attachment 2.

2. That the recommended budget be consolidated by the Treasurer for approval by Council on February 26, 2015.

2. Purpose

This report provides a summary of the 2015-2018 Operating and Capital Budget for Corporate Management, Financial Initiatives, Court Services and Boards and Authorities for consideration by Committee and recommendation to Council on February 26, 2015.

3. Background

The 2015 Budget was tabled on January 22, 2015

The consolidated 2015-2018 Operating and Capital Budget was tabled with Council on January 22, 2015. It was received and referred to the February meetings of Committee of the Whole for consideration and recommendation.

The 2015 Budget Directions report, approved by Council on June 27, 2014, indicated that the 2015 to 2018 budget would be approved in February 2015, as long as Council is satisfied with it through the review process.

A four-year operating budget was tabled for Council's consideration

The 2015-2018 operating budget is a four-year budget that spans the term of Council. Council is asked to approve the budget for 2015 and the outlook for 2016 to 2018. The approved outlook will then form the basis for the budget process in subsequent years. The budget can still change each year in response to changing circumstances and new information.

Multi-year commitments for capital projects are proposed as part of the budget process

Many complex capital projects span several years of planning, design and construction, requiring multi-year spending authority.

Capital Spending Authority is requested for projects with contractual and other clear or certain multi-year commitments. As in previous years, Council is asked to approve multi-year Capital Spending Authority for capital projects.

4. Analysis and Options

Operating Budget

The proposed budget for Corporate Management, Financial Initiatives, and Boards and Authorities reflects net operating expenditures of \$236.8 million in 2015

The 2015-2018 Operating Budget includes the cost of providing:

- Base services
- Legislated and contractual requirements
- Fiscal strategy requirements
- Impact of capital
- Growth
- Service enhancements

The proposed budget for Corporate Management, Financial Initiatives, and Boards and Authorities is \$236.8 million, or 25.1% of the total 2015 proposed Regional net operating expenditures.

The proposed budget also includes a proposed outlook for 2016, 2017 and 2018.

Table 1 in Attachment 1 summarizes the proposed gross and net operating budgets for 2015 and the outlook for 2016 to 2018.

Capital Budget

Approval of Capital Spending Authority of \$130.8 million in 2015 is requested for Corporate Management, Financial Initiatives, and Boards and Authorities

The capital budget includes new infrastructure projects in support of growth, rehabilitation and replacement of existing infrastructure and service enhancement.

The proposed Capital Spending Authority for Corporate Management, Financial Initiatives, Court Services and Boards and Authorities is \$130.8 million, or 5.3% of the total Regional 2015 Capital Spending Authority.

Attachment 2 summarizes the 2015 Capital Spending Authority by program and shows the associated financing sources for Corporate Management. Details on the individual projects included in the program groups are available in the 2015 to 2018 Budget book.

[Link to key Council-approved plans](#)

The 2015 to 2018 budget for Corporate Management, Financial Initiatives, Court Services and Boards and Authorities reflects the directions and strategies set out in Vision 2051, York Region Official Plan, the Transportation Master Plan, the Water and Wastewater Master Plan and the Community and Health Services Multi-Year Plan. The budget is also supportive of the objectives outlined in the draft 2015 to 2019 Strategic Plan.

5. Financial Implications

The net operating budget for Corporate Management, Financial Initiatives, Court Services and Boards and Authorities totals \$236.8 million in 2015 and includes an outlook for 2016 to 2018, as summarized in Attachment 1. Council will have an opportunity to make adjustments to the outlook in subsequent years.

The proposed 2015 Capital Spending Authority reflects a multi-year commitment of \$130.8 million, as summarized in Attachment 2. Expenditures not identified as part of Capital Spending Authority but contained within the Ten-Year Capital Plan are provided for planning purposes and will be brought forward for formal approval in subsequent budget years.

6. Local Municipal Impact

The Region provides essential services to the residents and businesses in York Region. The challenge of meeting growing demands for service and improving service delivery is addressed through the Region's business planning process. The Region's investments support local municipalities.

7. Conclusion

This report sets out the proposed 2015-2018 budget for Corporate Management, Financial Initiatives, Court Services and Boards and Authorities. To facilitate the

2015-2018 Budget – Corporate Management, Financial Initiatives,
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completion of the budget process, it is recommended that the Committee's
recommendations be forwarded to Council on February 26, 2015.

For more information on this report, please contact Kelly Strueby, Director, Office
of the Budget, at ext. 71611.

The Senior Management Group has reviewed this report.

January 21, 2015

Attachments (2)

Accessible formats or communication supports are available upon request

2015 to 2018 Budget Summary for Corporate Management, Financial Initiatives, Court Services and Boards and Authorities

Proposed Operating Budget Expenditures
(in \$000s)

Department	Page No.	2015 Proposed		2016 Outlook		2017 Outlook		2018 Outlook	
		Gross	Net	Gross	Net	Gross	Net	Gross	Net
Financial Initiatives	139	131,022	114,700	158,208	140,584	187,355	169,462	200,322	183,336
Information Technology Services ¹	116	24,562	24,562	25,841	25,841	26,211	26,211	26,828	26,828
Property Services ¹	116	20,839	19,535	21,461	20,157	22,037	20,732	22,581	21,276
MPAC	152	18,193	18,193	18,729	18,729	19,282	19,282	19,852	19,852
Hospital Capital Funding	152	13,931	13,931	14,201	14,201	14,458	14,458	14,707	14,707
Financial Management	116	15,579	13,833	16,197	14,570	16,729	15,017	17,464	15,606
Human Resource Services	116	9,660	9,596	10,241	10,177	10,471	10,407	11,217	11,153
Communications, Information and Data	116	6,802	6,549	7,147	6,891	7,520	7,262	8,021	7,760
Planning and Economic Development	116	8,711	6,467	9,031	6,687	9,330	6,886	9,509	6,964
Conservation Authorities ²	152	5,572	5,572	5,761	5,761	6,034	6,034	6,222	6,222
Office of the CAO	116	5,826	5,214	5,974	5,660	6,116	5,800	6,395	6,076
Legal Services	116	4,745	4,387	4,981	4,623	5,188	4,830	5,602	5,244
Chair and Council	116	2,148	2,148	2,184	2,184	2,222	2,222	2,261	2,261
GO Transit	152	2,500	-	2,500	-	2,500	-	2,500	-
Court Services	145	11,150	(962)	10,646	(1,466)	9,988	(2,124)	9,935	(2,177)
Recovery from User Rate	22/23	-	(6,918)	-	(7,172)	-	(7,300)	-	(7,499)
Total³		281,240	236,806	313,102	267,428	345,442	299,180	363,414	317,609

¹ Includes Contributions to Capital

² Conservation Authorities also receive funding from Water & Wastewater capital and Roads operating budgets.

³ Numbers may not add due to rounding

Note: Net operating expenditures= tax levy

**2015 Capital Spending Authority (CSA)
Corporate Management, Financial Initiatives, Court Services and Boards and
Authorities**

Information Technology Services	Page No.	2015 CSA \$000s
Program Expenditures:		
Information Technology Services	126	70,620
Total 2015 Capital Spending Authority		70,620
Financing Sources:		
Reserves	126	70,620
Total Financing Sources		70,620

Property Services	Page No.	2015 CSA \$000s
Program Expenditures:		
Property Services:		
Business Initiatives	128	57,247
Rehabilitation & Repair	128	2,915
Total 2015 Capital Spending Authority		60,162
Financing Sources:		
Debt Reduction Reserve	128	15,979
Reserves	128	44,183
Total Financing Sources		60,162