

Clause 5 in Report No. 3 of Committee of the Whole was adopted, without amendment, by the Council of The Regional Municipality of York at its meeting held on February 26, 2015.

## 2015-2018 Budget – Community and Health Services

Committee of the Whole recommends:

1. Receipt of the presentation by Adelina Urbanski, Commissioner of Community and Health Services;
2. Adoption of the following recommendations in the report dated January 21, 2015 from the Commissioner of Finance:
  1. *Receipt* of the budget as submitted for Community and Health Services as follows:
    - a. The 2015 operating budget and the outlook for 2016 to 2018, as summarized in Attachment 1
    - b. Capital Spending Authority, as summarized in Attachment 2.
  2. That the budget be consolidated by the Treasurer for approval by Council on February 26, 2015.

### 1. Recommendations

It is recommended that:

1. The Committee of the Whole recommends the budget as submitted for Community and Health Services as follows:
  - a) The 2015 operating budget and the outlook for 2016 to 2018, as summarized in Attachment 1
  - b) Capital Spending Authority, as summarized in Attachment 2.
2. That the recommended budget be consolidated by the Treasurer for approval by Council on February 26, 2015.

2. Purpose

This report provides a summary of the 2015-2018 Operating and Capital Budget for Community and Health Services for consideration by Committee and recommendation to Council on February 26, 2015.

3. Background

The 2015 Budget was tabled on January 22, 2015

The consolidated 2015-2018 Operating and Capital Budget was tabled with Council on January 22, 2015. It was received and referred to the February meetings of Committee of the Whole for consideration and recommendation.

The 2015 Budget Directions report, approved by Council on June 27, 2014, indicated that the 2015 to 2018 budget would be approved in February 2015, as long as Council is satisfied with it through the review process.

A four-year operating budget was tabled for Council's consideration

The 2015-2018 operating budget is a four-year budget that spans the term of Council. Council is asked to approve the budget for 2015 and the outlook for 2016 to 2018. The approved outlook will then form the basis for the budget process in subsequent years. The budget can still change each year in response to changing circumstances and new information.

Multi-year commitments for capital projects are proposed as part of the budget process

Many complex capital projects span several years of planning, design and construction, requiring multi-year spending authority.

Capital Spending Authority is requested for projects with contractual and other clear or certain multi-year commitments. As in previous years, Council is asked to approve multi-year Capital Spending Authority for capital projects.

#### 4. Analysis and Options

##### Operating Budget

The proposed budget for Community and Health Services reflects net expenditures of \$160.1 million in 2015

The 2015-2018 Operating Budget includes the cost of providing:

- Base services
- Legislated and contractual requirements
- Fiscal strategy requirements
- Impact of capital
- Growth
- Service enhancements

The proposed budget for Community and Health Services is \$160.1 million, or 16.9% of the total 2015 proposed Regional net operating expenditures.

The proposed budget also includes a proposed outlook for 2016, 2017 and 2018.

Table 1 in Attachment 1 summarizes the proposed gross and net operating budgets for 2015 and the outlook for 2016 to 2018.

The proposed budget also includes operator and program-specific rate increases for 2015. A number of social services programs are funded through rates and per diems, which are paid by the Region to service providers based on the services they deliver. Based on Regional and Provincial direction, these rates may change annually.

The 2015 budget request includes rate increases for the following programs: Emergency Shelters; Childcare operator rates for fee assistance; and, the Family Strengthening Program.

These rate increases will be approved by the Commissioner of Community and Health Services within the limits of regulation and budget.

## Capital Budget

Approval of Capital Spending Authority of \$115.6 million in 2015 is requested for Community and Health Services

The capital budget includes new infrastructure projects in support of growth, rehabilitation and replacement of existing infrastructure and service enhancement.

The proposed Capital Spending Authority for Community and Health Services is \$115.6 million, or 4.7% of the total 2015 Regional Capital Spending Authority.

Attachment 2 summarizes the 2015 Capital Spending Authority by program and shows the associated financing sources for Community and Health Services. Details on the individual projects included in the program groups are available in the 2015 to 2018 Budget book.

[Link to key Council-approved plans](#)

The 2015 to 2018 budget for Community and Health Services reflects the directions and strategies set out in Vision 2051, York Region Official Plan and the Community and Health Services Multi-Year Plan. The budget is also supportive of the objectives outlined in the draft 2015 to 2019 Strategic Plan.

## 5. Financial Implications

The net operating budget for Community and Health Services totals \$160.1 million in 2015 and includes an outlook for 2016 to 2018, as summarized in Attachment 1. Council will have an opportunity to make adjustments to the outlook in subsequent years.

The proposed 2015 Capital Spending Authority reflects a multi-year commitment of \$115.6 million, as summarized in Attachment 2. Expenditures not identified as part of Capital Spending Authority but contained within the Ten-Year Capital Plan are provided for planning purposes and will be brought forward for formal approval in subsequent budget years.

## 6. Local Municipal Impact

The Region provides essential services to the residents and businesses in York Region. The challenge of meeting growing demands for service and improving service delivery is addressed through the Region's business planning process. The Region's investments support local municipalities.

7. Conclusion

This report sets out the proposed 2015-2018 budget for Community and Health Services. To facilitate the completion of the budget process, it is recommended that the Committee's recommendations be forwarded to Council on February 26, 2015.

For more information on this report, please contact Kelly Strueby, Director, Office of the Budget, at ext. 71611.

The Senior Management Group has reviewed this report.

Attachments (2)

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Accessible formats or communication supports are available upon request.

## 2015 to 2018 Budget Summary for Community and Health Services

### Proposed Operating Budget Expenditures

(in \$000s)

Department	Page No.	2015 Proposed		2016 Outlook		2017 Outlook		2018 Outlook	
		Gross	Net	Gross	Net	Gross	Net	Gross	Net
Housing Services	89/90	72,065	45,360	75,574	47,565	77,732	48,397	78,540	49,132
Emergency Medical Services	89/90	67,620	31,270	70,899	33,242	73,973	34,786	77,693	36,505
Business Operations & Quality Assurance	89/90	17,105	17,105	17,692	17,692	17,649	17,649	18,001	18,001
Family & Children's Services	89/90	87,733	14,624	89,348	15,214	90,528	15,368	91,015	15,797
Employment & Financial Support	89/90	92,643	14,608	95,969	16,669	98,014	16,958	100,049	17,632
Strategies & Partnerships	89/90	13,535	13,161	14,024	13,775	14,159	13,935	14,543	14,523
Public Health	89/90	59,556	12,347	61,159	13,519	63,129	14,720	64,934	15,738
Long Term Care	89/90	32,679	11,610	33,215	11,825	33,827	12,112	34,419	12,373
<b>Total<sup>1</sup></b>		442,936	160,086	457,888	169,500	469,012	173,924	479,194	179,702

<sup>1</sup> Numbers may not add due to rounding  
 Note: Net operating expenditures = tax levy

**2015 Capital Spending Authority (CSA)  
Community and Health Services**

<b>Housing Services</b>	<b>Page No.</b>	<b>2015 CSA \$000s</b>
<b>Program Expenditures:</b>		
Housing Services	100	84,091
<b>Total 2015 Capital Spending Authority</b>		<b>84,091</b>
<b>Financing Sources:</b>		
Reserves	100	25,165
Debenture – Housing York Inc.	100	7,078
Development Charges	100	11,620
Grants and Subsidies	100	39,228
Other Recoveries	100	1,000
<b>Total Financing Sources</b>		<b>84,091</b>

<b>Long Term Care</b>	<b>Page No.</b>	<b>2015 CSA \$000s</b>
<b>Program Expenditures:</b>		
Long Term Care	100	3,988
<b>Total 2015 Capital Spending Authority</b>		<b>3,988</b>
<b>Financing Sources:</b>		
Debt Reduction Reserve	100	1,720
Reserves	100	2,268
<b>Total Financing Sources</b>		<b>3,988</b>

<b>Emergency Medical Services</b>	<b>Page No.</b>	<b>2015 CSA \$000s</b>
<b>Program Expenditures:</b>		
Emergency Medical Services	100	27,514
<b>Total 2015 Capital Spending Authority</b>		<b>27,514</b>
<b>Financing Sources:</b>		
Debt Reduction Reserve	100	15,582
Reserves	100	3,095
Development Charges	100	8,837
<b>Total Financing Sources</b>		<b>27,514</b>