



Regional Municipality of York Police Services Board

17250 Yonge Street, Newmarket, Ontario, Canada L3Y 4W5
(905) 830-4444 or 1-877-464-9675 ext. 7906
Fax: (905) 895-5249 e-mail: psb@yrp.ca www.yrpsb.ca

To Make a Difference in Our Community

October 21, 2013

Mr. Denis Kelly
Regional Clerk
The Regional Municipality of York
17250 Yonge Street
Newmarket, Ontario
L3Y 6Z1



Dear Mr. Kelly:

Re: 2014 York Regional Police Capital Budget and Forecast to 2033

At its meeting on October 16, 2013, The Regional Municipality of York Police Services Board received the attached report entitled "2014 Capital Budget and Forecast to 2033" with the following recommendations:

1. That the Board approve the proposed 2014 Capital Budget for a one-year capital plan, totaling \$29,350,000; and
2. That the Board approve, in principle, the 2015 Capital Outlook, totaling \$28,901,000 for financial planning purposes; and
3. That the Board approve, in principle, the Twenty-Year 2014 to 2033 Capital Outlook, totaling \$351,648,000 for financial planning purposes; and
4. That the Board forward the 2014 Capital Budget and Twenty-Year 2014 to 2033 Capital Outlook to the Committee of the Whole at its meeting on December 12, 2013.

It was determined at the October Board meeting that the 2015 Capital Outlook was not required by the Office of the Budget; therefore, the Board approved only recommendations one, three, and four of the Report of the Chief. The Board adopted a further motion that the 2014 Police Capital Budget and Forecast be presented at the Board's public meeting on November 20, 2013.

Therefore, on behalf of the Police Services Board, I kindly request that you forward the 2014 Capital Budget and Forecast to the Committee of the Whole at its meeting in December.

Yours truly,

A handwritten signature in black ink, appearing to read 'Mafalda'.

Mafalda Avellino
Executive Director

/jk

/Attachment



Deputy Chief
Bruce Herridge

Chief of Police
Eric Jolliffe

Deputy Chief
Thomas Carrique

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Vision-inspired Mission-focused Values-driven

THE REGIONAL MUNICIPALITY OF YORK
POLICE SERVICES BOARD

REPORT OF THE CHIEF OF POLICE

16 OCTOBER 2013

2014 Capital Budget and Forecast to 2033

RECOMMENDATIONS

1. That the Board approve the proposed 2014 Capital Budget for a one-year capital plan, totaling \$29,350,000; and
2. That the Board approve, in principle, the 2015 Capital Outlook, totaling \$28,901,000 for financial planning purposes; and
3. That the Board approve, in principle, the Twenty-Year 2014 to 2033 Capital Outlook, totaling \$351,648,000 for financial planning purposes; and
4. That the Board forward the 2014 Capital Budget and Twenty-Year 2014 to 2033 Capital Outlook to the Committee of the Whole at its meeting on December 12, 2013.

SYNOPSIS

The 2014 Capital Budget and Outlook to 2033, as set out in Appendix 1, includes the major facility, vehicle, information technology, communication and major equipment requirements of York Regional Police, summarized as follows:

- 2014 Capital Budget Gross Expenditures totals \$29,350,000 and includes: \$13,500,000 for Radio System Replacement; \$7,885,000 for Facilities; \$4,069,000 for Vehicles; \$2,543,000 for Information Technology and \$1,353,000 for Specialized Equipment.
- Twenty-Year 2014 to 2033 Capital Outlook totals \$351,648,000. The Capital Outlook or forecast is used for financial planning purposes and includes vehicle purchases of \$110,545,000, facility projects of \$90,595,000, information technology projects of \$62,229,000, communication equipment projects of \$45,704,000 and specialized equipment projects of \$42,575,000.

Deeds Speak

FINANCIAL IMPLICATIONS

Financing for the 2014 Capital Budget and Outlook to 2033 is a combination of contributions from the Operating Budget (tax-levy), development charge collections, debenture proceeds, auction proceeds, fire partnership and debt reduction funding sources.

The 2014 project funding is as follows:

Project	Financing Sources					Total
	Tax-levy Funded (TL)	Development Charges (DC)	Other Funding*	Debt		
				Repaid from TL	Repaid from DC	
Vehicles	\$3,492,000		\$577,000			\$4,069,000
Facilities	\$325,000		\$900,000	\$668,000	\$5,992,000	\$7,885,000
Communication Equipment			\$3,500,000	\$9,351,000	\$649,000	\$13,500,000
Information Technology	\$1,585,000		\$60,000	\$898,000		\$2,543,000
Specialized Equipment	\$498,000	\$855,000				\$1,353,000
Total	\$5,900,000	\$855,000	\$5,037,000	\$10,917,000	\$6,641,000	\$29,350,000

* Other funding - Auction, Fire Partnerships and Debt Reduction

BACKGROUND

York Regional Police's Plan has been developed to provide the infrastructure necessary to deliver quality policing services for the protection of all its citizens. The York Regional Police 2014 Capital Budget totals \$29,350,000 of new funding classified into the following components:

- Vehicles;
- Facilities;
- Communications Equipment;
- Information Technology; and
- Specialized Equipment.

Vehicles - \$4,069,000

This annual project is for the addition and replacement of marked, unmarked, and special purpose vehicles in accordance with York Regional Police's vehicle replacement program.

- Replacement of vehicles for \$3,945,000 pertains to front line vehicles replaced at 140,000 kilometres for Interceptor Sedans and 200,000 kilometres for Interceptor Utility vehicles. The replacement methodology was set to maximize residual value for the vehicles at auction, minimize major component repair cost and to meet reliability expectations of Police specification vehicles.

- Funding of \$124,000 for special purpose vehicles is comprised of a vehicle for the Integrated Domestic Violence Unit, a shuttle for the Central Services Building and a retrofit of an existing clandestine lab trailer.
- Vehicle financing is primarily through contributions from the Operating Budget and partially offset by auction proceeds. Repair and maintenance expenses for all vehicles are contained in the Operating Budget.

Facilities - \$7,885,000

The following facilities projects are proposed for the 2014 Budget:

- Land Bank Acquisition - The \$3,000,000 request is to allow for the acquisition of land required to accommodate current and future needs identified in the 20 Year Facilities Master Plan. Financing is through 10-year debentures to be repaid an estimated 90 percent for 2014 from development charge collections with the balance being repaid from tax-levy.
- #3 District Marine Headquarters – The \$2,420,000 budget is for architect fees, construction and ancillary fees and is part of a \$2.5 million project originally approved in the 2012 Capital Budget at \$2.0 million. The adjustment to the original estimate is a result of advancing the project to the cost consulting stage. Funding will be through 20-year debentures to be repaid from development charge contributions estimated at 57 percent for 2014, debt reduction funding estimated at 37 percent and the remaining six percent being repaid from tax-levy.
- Training Branch Facility – The \$1,940,000 budget is for architect and professional fees and is part of a four year \$19.4 million project originally approved in the 2013 Capital Budget at \$18.0 million. The increase is to account for a Construction Price Index adjustment to the original estimate. Funding will be through 20-year debentures to be repaid from development charge contributions estimated at 90 percent for 2014 with the balance being repaid from tax-levy.
- Renovations to #4 District – Replacement windows and a new chiller are budgeted at \$325,000. Financing will be through contributions from the Operating Budget.
- Central Services Building Fit-out - Completion of the third floor shell fit-out is estimated at \$200,000 for final construction costs and holdback. Financing will be through 20-year debentures to be repaid from development charge contributions estimated at 89 percent for 2014 with the balance being repaid from tax-levy.

Communications Equipment - \$13,500,000

The 2013-2014 Radio System Replacement project totals \$27.5 million to replace the existing 1993 Motorola voice radio systems. Enhancement to newer technologies will provide interoperable communications with neighbouring police services, upgrades to the Project 25 standards and encrypted transmission security. Financing of the 2014 capital project will be from contributions from The Regional Municipality of York of \$3.5 million for the Fire Services

portion and from ten-year debentures. Repayment of the debentures for 2014 will be 93.51 percent from tax-levy and 6.49 percent from development charge contributions.

Information Technology - \$2,543,000

The 2014 Information Technology (IT) projects reflect the ongoing replacement and growth of technology needs, including:

- **Hardware** - This annual project replaces aged desktop computers, laptops and printers in accordance with the Ever-Greening Strategy. It will be financed by a \$1,435,000 contribution from the Operating Budget.
- **Infrastructure and Applications** - This project targets the expanding records retention needs of the organization and new IT initiatives. Funding of \$802,000 will come from debenture proceeds to be repaid over five years from tax-levy.
- **Employee Scheduling** - The \$156,000 request is the third-year of a \$435,000 project for scheduling software specifically designed for law enforcement organizations. It creates schedules based on varying work rules and shift patterns and accommodates schedule changes. Financing will come from debt reduction funding estimated at 38 percent for 2014 and from debenture proceeds to be repaid over five years from tax-levy.
- **Talent Management** - This \$150,000 solution will be used to record member learning and training for the purpose of creating career development plans and identifying possible candidates for staff development opportunities. Financing will come from contributions for the Operating Budget.

Specialized Equipment - \$1,353,000

- Combined specialized equipment projects total \$1,353,000 and include: furniture; uniform equipment; firearms and conductive energy weapons; funding for closed-circuit camera systems; in-car video and forensic lab equipment. An estimated 63 percent of the financing will be drawn directly from the development charge reserve, with the remaining financing coming from contributions from the Operating Budget.

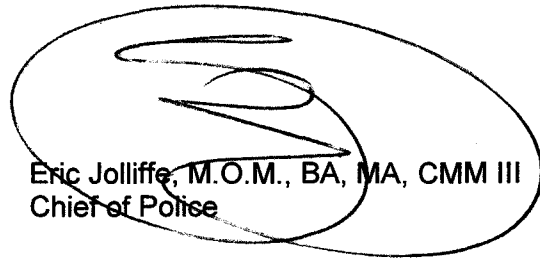
In summary, total expenditures in the 2014 Capital Plan of \$29,350,000 will be funded by:

- Debenture proceeds repaid from tax-levies of \$10,917,000 or 37.2 percent;
- Debenture proceeds repaid from development charges of \$6,641,000 or 22.6 percent;
- Tax-levies of \$5,900,000 or 20.1 percent;
- Regional funding for Fire Services partners of \$3,500,000 or 11.9 percent;
- Debt reduction funding of \$960,000 or 3.3 percent;
- Development charge collections from reserves of \$855,000 or 2.9 percent;
- Auction proceeds from vehicle sales of \$335,000 or 1.2 percent; and
- Recoveries from vehicle write-offs of \$242,000 or 0.8 percent.

It is recommended that the 2014 Capital Budget of \$29,350,000, 2015 Outlook of \$28,901,000 and the Twenty-Year 2014 to 2033 Capital Outlook totaling \$351,648,000 be approved and that

the Board's recommendations be consolidated by the Chief of Police into a summary presentation to the Committee of the Whole at its meeting on December 12, 2013.

EJ:jc



Eric Jolliffe, M.O.M., BA, MA, CMM III
Chief of Police

Appendix 1: 2014 Capital Budget and Twenty-Year 2014 to 2033 Capital Outlook

Description	Budget	Capital Outlook 2015-2033									
	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	
Vehicles											
Vehicles	4,069	4,150	4,230	4,320	4,400	4,490	4,580	4,670	4,770	4,860	
Marine Patrol boat			65		250						
Police Helicopter		340	425	437	3,400	0	0	0	425	437	
Sub Total Vehicles	4,069	4,490	4,720	4,757	8,050	4,490	4,580	4,670	5,195	5,297	
Facilities											
Central Services Building 3rd Floor Fit-out	200										
Training Branch Facility	1,940	15,520	1,940								
#3 District - Marine Headquarters	2,420										
#1 District Multi-Function			2,800	22,400	2,800						
Land Bank Acquisition	3,000					3,000				3,000	
Sub-Station Outlook		5,000	5,000				5,000				
Renovations #4 District	325	500	1,000								
Renovations/Major Equipment to Existing Facilities		250	250	250	250	250	250	250	250	250	
Sub Total Facilities	7,885	21,270	10,990	22,650	3,050	3,250	5,250	250	250	3,250	
Communication Equipment											
Radio System Replacement	13,500										
Portable and Mobile Radio Replacement								2,352	2,352		
Sub Total Communication Equipment	13,500	0	0	0	0	0	0	2,352	2,352	0	
Information Technology											
IT Hardware	1,435	1,460	1,490	1,520	1,550	1,580	1,620	1,650	1,680	1,710	
IT Infrastructure and Applications	802	911	865	850	870	890	900	920	940	960	
Employee Scheduling	156				450					450	
Talent Management	150										
Digital Evidence Management					450					450	
Computer Aided Dispatch - Records Management System											
Sub Total Information Technology	2,543	2,371	2,355	2,370	3,320	2,470	2,520	2,570	2,620	3,570	
Specialized Equipment											
Specialized Equipment - Furniture	295	325	325	325	325	325	325	325	325	325	
Specialized Equipment - Additional Staff	98	98	98	98	98	98	98	98	98	98	
Specialized Equipment - Firearms and Conductive Energy	539	197	197	197	197	197	197	197	197	197	
Specialized Equipment - Closed-Circuit / Witness Rooms	130					716					
Specialized Equipment - Forensic Lab	160						1,763				
Specialized Equipment - Telephone								4,300			
Specialized Equipment - Fingerprint Identification						1,900					
Specialized Equipment - In-Car Video	131				700	700	700				
Specialized Equipment - Robotics / Support Services		150		250						400	
Specialized Equipment - Interception Room				1,321						1,321	
Sub Total Specialized Equipment	1,353	770	620	2,191	1,320	3,936	3,083	4,920	2,341	620	
Total Gross Expenditures	29,350	28,901	18,685	31,968	15,740	14,146	15,433	14,762	12,758	12,737	
Financing Sources											
Debt Repaid from Tax-Ley	10,917	3,042	3,063	9,084	4,844	3,106	2,528	4,649	2,580	2,146	
Debt Repaid from Development Charges	6,641	18,468	8,167	15,364	2,621	3,400	5,200	2,352	2,352	2,700	
Development Charges From Reserve	855	859	863	868	873	878	883	889	894	899	
External Funding - Fire Partners	3,500										
Debt Reduction Funded	960										
Recoveries - Vehicles	242	242	242	242	242	242	242	242	242	242	
Auction Proceeds - Vehicles	335	340	350	360	360	370	380	380	390	400	
Auction Proceeds - Helicopter					700						
Contribution from Operating Tax-Ley	5,900	5,950	6,000	6,050	6,100	6,150	6,200	6,250	6,300	6,350	
Total Financing	29,350	28,901	18,685	31,968	15,740	14,146	15,433	14,762	12,758	12,737	

Appendix 1: 2014 Capital Budget and Twenty-Year 2014 to 2033 Capital Outlook (continued)

Description	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Total 2014-2033
Vehicles											
Vehicles	4,960	5,060	5,160	5,260	5,370	5,480	5,590	5,700	5,810	5,930	98,859
Marine Patrol boat			65		250		500				1,130
Police Helicopter	340	0	0	0	425	437	490	0	0	3,400	10,556
Sub Total Vehicles	5,300	5,060	5,225	5,260	6,045	5,917	6,580	5,700	5,810	9,330	110,545
Facilities											
Central Services Building 3rd Floor Fit-out											200
Training Branch Facility											19,400
#3 District - Marine Headquarters											2,420
#1 District Multi-Function											28,000
Land Bank Acquisition											9,000
Sub-Station Outlook	5,000					5,000					25,000
Renovations #4 District											1,825
Renovations/Major Equipment to Existing Facilities	250	250	250	250	250	250	250	250	250	250	4,750
Sub Total Facilities	5,250	250	250	250	250	5,250	250	250	250	250	90,595
Communication Equipment											
Radio System Replacement						14,000	13,500				41,000
Portable and Mobile Radio Replacement											4,704
Sub Total Communication Equipment	0	0	0	0	0	14,000	13,500	0	0	0	45,704
Information Technology											
IT Hardware	1,750	1,780	1,820	1,860	1,890	1,930	1,970	2,010	2,050	2,090	34,845
IT Infrastructure and Applications	980	1,000	1,020	1,040	1,060	1,080	1,100	1,120	1,150	1,170	19,628
Employee Scheduling					450						1,956
Talent Management	150										300
Digital Evidence Management					450					450	1,800
Computer Aided Dispatch - Records Management System			3,700								3,700
Sub Total Information Technology	2,880	2,780	6,540	2,900	3,850	3,010	3,070	3,130	3,200	4,160	62,229
Specialized Equipment											
Specialized Equipment - Furniture	325	325	325	325	325	325	325	325	325	325	6,470
Specialized Equipment - Additional Staff	98	98	98	98	98	98	98	98	98	98	1,960
Specialized Equipment - Firearms and Conductive Energy	197	197	197	197	197	197	197	197	197	197	4,282
Specialized Equipment - Closed-Circuit / Witness Rooms						716					1,562
Specialized Equipment - Forensic Lab							1,763				3,686
Specialized Equipment - Telephone								4,300			8,600
Specialized Equipment - Fingerprint Identification						1,900					3,800
Specialized Equipment - In-Car Video		700	700	700					700	700	5,731
Specialized Equipment - Robotics / Support Services				250			150				1,200
Specialized Equipment - Interception Room				1,321					1,321		5,284
Sub Total Specialized Equipment	620	1,320	1,320	2,891	620	3,236	2,533	4,920	2,641	1,320	42,575
Total Gross Expenditures	14,050	9,410	13,335	11,301	10,765	31,413	25,933	14,000	11,901	15,060	351,648
Financing Sources											
Debt Repaid from Tax-Lew	1,593	687	4,556	2,457	2,554	14,452	13,354	5,420	2,471	4,770	98,273
Debt Repaid from Development Charges	4,500	700	700	700	0	5,181	649	0	700	700	81,095
Development Charges From Reserve	905	911	917	922	929	935	941	948	954	961	18,084
External Funding - Fire Partners						3,500	3,500				10,500
Debt Reduction Funded											960
Recoveries - Vehicles	242	242	242	242	242	242	242	242	242	242	4,840
Auction Proceeds - Vehicles	410	420	420	430	440	450	460	470	480	490	8,135
Auction Proceeds - Helicopter										700	1,400
Contribution from Operating Tax-Lew	6,400	6,450	6,500	6,550	6,600	6,653	6,787	6,920	7,054	7,197	128,361
Total Financing	14,050	9,410	13,335	11,301	10,765	31,413	25,933	14,000	11,901	15,060	351,648